



**OCEANSIDE UNIFIED SCHOOL DISTRICT \$160 MILLION BOND MEASURE**

*November 2020*

**SDCTA Position:**

**OPPOSE**

**Rationale for Position:**

Concerns over project lists and costs. Costs not broken down specifically by project. Leaves too much wiggle room for allocating funds for other projects. Mention of sale of property, but not recognized in the proposal what that property is or appraised value. Most information was from 2017. Could not determine the amount spent currently or plans to spend on deferred maintenance.

**Title:** Measure W

**Jurisdiction:** Oceanside Unified School District

**Type:** Bond Issue

**Vote:** 55% Supermajority

**Status:** On the November 2020 General Election Ballot

**Issue:** \$160 Million Bond Measure

**Description:** The issuance of \$160 million of Proposition 39 General Obligation Bonds with an increase in property taxes by \$30 per \$100,000 of assessed value to fund school modernization and renovation projects.

**Fiscal Impact:** The total value of the bond, including developer fees, sale of property and DoD grant is \$200 million.

**Background**

Oceanside Unified School District is located approximately 40 miles north of San Diego and serves over 17,000 students across 23 school sites. The district covers approximately 66 square miles. The average age of schools in the district is 40 years old. The oldest campus in the district is Oceanside High School which was built in 1933 and the newest school site is Chavez Middle School which was built in 2008.

The district has 1,959 employees consisting of 924 classified staff and 71 administrator staff members.

Student enrollments have been declining since 2016.

## **Review of SDCTA Bond Support Criteria**

### *Program Description*

The district has established that its focus of the November 2020 bond will be the continuation of its efforts to modernize school classrooms and student support spaces. Based on what was completed under previous bonds, and the needs of the remaining schools, please see below for an overview of proposed upgrades and all program elements of OUSD's proposed 2020 \$160 million November Bond Measure. All items have been identified by school site and individual projects. These are also classified by the categories of new facilities, replacement of facilities, modernization of existing facilities, increased capacity of facilities, or for code compliance. Detailed description included in bond package.

### **Reynolds Elementary School**

- Health and safety facilities upgrades | Code Compliance
- Upgrades to existing facilities | Code Compliance
- ADA Upgrades | Code Compliance

### **McAuliffe Elementary School**

- Upgrades of existing facilities | Modernization of existing facilities
- ADA Upgrades | Code Compliance

### **Ivey Ranch Elementary School**

- Upgrades to all buildings on campus | Modernization of existing facilities
- ADA upgrades | Code compliance

### **Martin Luther King Jr. Middle School**

- Upgrades of existing facilities | Modernization of existing facilities
- Update athletic field | Modernization

### **Stuart Mesa Elementary School**

- Modernization of existing facilities | Modernization
- ADA upgrades | Code compliance

### **El Camino High School**

- Performing Arts building | Modernization of existing facilities
- ADA Upgrades | Code compliance
- Replacement of field turf | Facilities replacement

### **Oceanside High School**

- New Parking Structure | New facilities
- Replacement of field turf | Replacement of current facilities

**District wide**

- Playground surfacing | Replacement of current facilities
- Security | Code compliance
- HVAC/Roofing/Paving | Replacement of current facilities

*Program Budget and Funding*

Once projects were identified, detailed budgets were developed that accounted for hard and soft costs, anticipated interim housing and escalation. The escalation was calculated at 5% compounded to the midpoint of construction and was based on the phasing of each project that aligns with the sale of each bond issuance and other funding source availability. An overall project contingency was factored at 5% and a construction contingency of 10% is factored within the construction costs.

A program reserve budget was figured at 2%. As the program moves forward, and risk is not realized, that budget will be released for projects that are on the tier 3 list. Program costs were calculated at 6.5% and include costs such as:

- Cost of Issuance
- Program Management,
- Legal Fees
- Bond Management Supplies
- Ads and Printing
- Other Consultants
- District Standards
- Third Party Design Management

Proposed Projects	Total Project Cost	Hard Costs	Soft Costs	Interim Housing	Escalation	Overall Contingency
Reynolds Elementary Modernization	\$25,940,049	\$17,818,800	\$4,811,076	\$400,000	\$1,778,679	\$1,131,494
McAuliffe Elementary Modernization	\$24,987,320	\$16,353,200	\$4,415,364	\$400,000	\$2,780,328	\$1,038,428
Ivey Ranch Elementary Modernization	\$27,694,352	\$17,460,800	\$4,714,416	\$500,000	\$3,910,375	\$1,108,761
Martin Luther King Middle School Modernization	\$35,540,121	\$20,800,000	\$5,616,000	\$500,000	\$7,303,321	\$1,320,800
Stuart Mesa Elementary Modernization	\$34,915,193	\$20,488,400	\$5,531,868	\$400,000	\$7,193,912	\$1,301,013
El Camino High School Truax Theater Upgrade	\$13,912,549	\$9,900,000	\$2,673,000	\$ -	\$710,899	\$628,650



El Camino High School Turf Replacement	\$937,015	\$675,000	\$175,500	\$ -	\$43,085	\$43,430
Oceanside High School Turf Replacement	\$937,015	\$675,000	\$175,500	\$ -	\$43,085	\$43,430
Oceanside Parking Structure	\$6,889,744	\$4,200,000	\$1,134,000	\$ -	\$1,289,044	\$266,700
District Wide Playground Resurfacing	\$3,649,042	\$2,500,000	\$625,000	\$ -	\$365,292	\$158,750
District Wide Security Upgrades	\$5,689,963	\$3,600,000	\$900,000	\$ -	\$961,363	\$228,600
District Wide Student Support Services	\$5,000,000	\$5,000,000	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$186,092,364</b>	<b>\$119,471,200</b>	<b>\$30,771,724</b>	<b>\$2,200,000</b>	<b>\$26,379,383</b>	<b>\$7,270,057</b>
Program Reserve	\$3,200,000					
Program Costs	\$12,500,000					
<b>Total</b>	<b>\$201,792,364</b>					

OUSD does not anticipate any State funding for capital projects. Should a new statewide bond be passed in the future, they would solicit funds for projects that could meet the state requirements. Additional funding sources have been identified that could augment the new bond. The District currently has several properties in asset management, expected future developer fees and a grant from the Department of Defense for an elementary school that is on the Camp Pendleton base. The grant would finance 80% of the project. In addition, the projected revenue generated by the interest earned on the bond has been included as well.

Funding Sources	
New Bond	\$160,000,000
Sale of Assets	\$12,000,000
Developer Fees	\$4,000,000
DoD Grant	\$21,350,000
Interest Earned	\$3,500,000
<b>Total</b>	<b>\$200,850,000</b>

### Goals and Benchmarks

Please see below for an overview of expected project completion goals and benchmarks associated with the proposed 2020 bond measure.

Proposed Projects	2021	2024	2027	Total
	Series A	Series B	Series C	
El Camino High School Turf Replacement	\$ 937,015	\$ -	\$ -	\$ 937,015
Oceanside High School Turf Replacement	\$ 937,015	\$ -	\$ -	\$ 937,015
El Camino High School Truax Theater Upgrade	\$ 13,912,549	\$ -	\$ -	\$ 13,912,549
Reynolds Elementary Modernization	\$ 24,643,046	\$ 1,297,002	\$ -	\$ 25,940,049
McAuliffe Elementary Modernization	\$ 3,748,098	\$ 21,239,222	\$ -	\$ 24,987,320
Oceanside Parking Structure	\$ -	\$ 6,889,744	\$ -	\$ 6,889,744
Ivey Ranch Elementary Modernization	\$ -	\$ 27,694,352	\$ -	\$ 27,694,352
Martin Luther King Middle School Modernization	\$ -	\$ 888,503	\$ 34,651,618	\$ 35,540,121
Stuart Mesa Elementary Modernization	\$ -	\$ -	\$ 34,915,193	\$ 34,915,193
District Wide Playground Resurfacing	\$ -	\$ -	\$ 3,649,042	\$ 3,649,042
District Wide Security Upgrades	\$ -	\$ -	\$ 5,689,963	\$ 5,689,963
District Wide Student Support Services	\$ 1,470,588	\$ 1,764,706	\$ 1,764,706	\$ 5,000,000
Program Reserve	\$ 941,176	\$ 1,129,412	\$ 1,129,412	\$ 3,200,000
Program Costs	\$ 3,676,471	\$ 4,411,765	\$ 4,411,765	\$ 12,500,000
<b>Total</b>	<b>\$ 50,265,959</b>	<b>\$ 65,314,706</b>	<b>\$ 86,211,699</b>	<b>\$ 201,792,363</b>
<b>Total Estimated Interest Earnings by Series</b>	<b>\$ 1,166,667</b>	<b>\$ 1,166,667</b>	<b>\$ 1,166,667</b>	<b>\$ 3,500,000</b>

\*Includes all funding sources

Reynolds Modernization		
Design	10	months
DSA	6	months
Bid & Award	3	months
Construction	12	months
Closeout	1	months
<b>Total time</b>	<b>32</b>	<b>months</b>
McAuliffe Modernization		
Design	10	months
DSA	6	months
Bid & Award	3	months
Construction	12	months
Closeout	1	months
<b>Total time</b>	<b>32</b>	<b>months</b>

Ivey Ranch Modernization		
Design	10	months
DSA	6	months
Bid & Award	3	months
Construction	12	months
Closeout	1	months
<b>Total time</b>	<b>32</b>	<b>months</b>
MLK Modernization		
Design	10	months

DSA	6	months
Bid & Award	3	months
Construction	12	months
Closeout	1	months
<b>Total time</b>	<b>32</b>	<b>months</b>

<b>ECHS Turf Replacement</b>		
Design	2	months
DSA	3	months
Bid & Award	3	months
Construction	4	months
Closeout	1	months
<b>Total time</b>	<b>13</b>	<b>months</b>

<b>OHS Turf Replacement</b>		
Design	2	months
DSA	3	months
Bid & Award	3	months
Construction	4	months
Closeout	1	months
<b>Total time</b>	<b>13</b>	<b>months</b>

<b>Stuart Mesa Modernization</b>		
Design	10	months
DSA	6	months
Bid & Award	3	months
Construction	12	months
Closeout	1	months
<b>Total time</b>	<b>32</b>	<b>months</b>

<b>OHS Parking Structure</b>		
Design	4	months
DSA	6	months
Bid & Award	3	months
Construction	10	months
Closeout	1	months
<b>Total time</b>	<b>24</b>	<b>months</b>

<b>ECHS Truax Theater</b>		
Design	5	months
DSA	6	months
Bid & Award	3	months
Construction	7	months
Closeout	1	months
<b>Total time</b>	<b>22</b>	<b>months</b>

## Cash Flow

Please see below for a cash-flow forecast analysis which includes a quarterly expenditure forecast, a cumulative forecast, and a cumulative revenue forecast. Along with a breakdown of expenditures by year and proposed project aligned with series issuance and total estimated interest earnings by series and years.

Proposed Project	Series A			Series B			Series C			Total
	2021	2022	2023	2024	2025	2026	2027	2028	2029	
El Camino High School Turf Replacement	\$ 281,105	\$ 655,911	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 937,015
Oceanside High School Turf Replacement	\$ 140,552	\$ 796,463	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 937,015
El Camino High School Truax Theater Upgrade	\$ 2,782,510	\$ 9,043,157	\$ 2,086,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,912,549
Reynolds Elementary Modernization	\$ 1,945,504	\$ 10,376,020	\$ 12,321,523	\$ 1,297,002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,940,049
McAuliffe Elementary Modernization	\$ -	\$ -	\$ 3,748,098	\$ 11,868,977	\$ 9,370,245	\$ -	\$ -	\$ -	\$ -	\$ 24,987,320
Oceanside Parking Structure	\$ -	\$ -	\$ -	\$ -	\$ 3,100,385	\$ 3,789,359	\$ -	\$ -	\$ -	\$ 6,889,744
Ivey Ranch Elementary Modernization	\$ -	\$ -	\$ -	\$ 4,154,153	\$ 13,154,817	\$ 10,385,382	\$ -	\$ -	\$ -	\$ 27,694,352
Martin Luther King Middle School Modernization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 888,503	\$ 10,662,036	\$ 19,547,067	\$ 4,442,515	\$ 35,540,121
Stuart Mesa Elementary Modernization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,237,279	\$ 16,584,717	\$ 13,093,198	\$ 34,915,193
District Wide Playground Resurfacing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,459,617	\$ 2,189,425	\$ -	\$ 3,649,042
District Wide Security Upgrades	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,275,985	\$ 3,413,978	\$ -	\$ 5,689,963
District Wide Student Support Services	\$ 294,118	\$ 588,235	\$ 588,235	\$ 588,235	\$ 588,235	\$ 588,235	\$ 588,235	\$ 588,235	\$ 588,235	\$ 5,000,000
Program Reserve	\$ 188,235	\$ 376,471	\$ 376,471	\$ 376,471	\$ 376,471	\$ 376,471	\$ 376,471	\$ 376,471	\$ 376,471	\$ 3,200,000
Program Costs	\$ 735,294	\$ 1,470,588	\$ 1,470,588	\$ 1,470,588	\$ 1,470,588	\$ 1,470,588	\$ 1,470,588	\$ 1,470,588	\$ 1,470,588	\$ 12,500,000
<b>Total</b>	<b>\$ 6,367,317</b>	<b>\$ 23,306,844</b>	<b>\$ 20,591,798</b>	<b>\$ 19,755,426</b>	<b>\$ 28,060,741</b>	<b>\$ 17,498,538</b>	<b>\$ 22,070,211</b>	<b>\$ 44,170,481</b>	<b>\$ 19,971,007</b>	<b>\$ 201,792,363</b>
<b>Total Estimated Interest Earnings by Series/Year</b>	<b>\$388,889</b>	<b>\$388,889</b>	<b>\$388,889</b>	<b>\$388,889</b>	<b>\$388,889</b>	<b>\$388,889</b>	<b>\$388,889</b>	<b>\$388,889</b>	<b>\$388,889</b>	<b>\$ 3,500,000</b>

Based on a tax rate of \$30 per \$100,000 of assessed value ("AV") and projected AV growth of 3.0%, the District is seeking a \$160 million of authorization. The District anticipates issuing the \$160 million through three series of bond issuances utilizing current interest bonds.

Election date: November 2020

Issue	Issue Date	Par Amount	Payment Ratio
Series A	8/1/2021	\$50,000,000	1.67
Series B	8/1/2024	50,000,000	1.69
Series C	8/1/2027	60,000,000	1.74
<b>Total</b>		<b>\$160,000,000</b>	

Current interest bonds only  
3% annual AV growth rates  
Financing terms:

Series 2021: 30 years  
Series 2024: 28 years  
Series 2027: 25 years

## Estimated Tax Rates



Below is a chart demonstrating estimated tax rates:

Year Ending	Total AV	AV Growth	Series A (\$50 Million)	Series B (\$50 Million)	Series C (\$60 Million)	Total Net Debt Service	Estimated Tax Rate (Series A)	Estimated Tax Rate (Series B)	Estimated Tax Rate (Series C)	Total Tax Rate
2020	\$17,539,379,251	5.35%								
2021	18,065,560,629	3.00%								
2022	18,607,527,447	3.00%	\$5,570,000			\$ 5,570,000	\$29.93			\$29.93
2023	19,165,753,271	3.00%	5,660,000			5,660,000	29.53			29.53
2024	19,740,725,869	3.00%	5,830,000			5,830,000	29.53			29.53
2025	20,332,947,645	3.00%	1,647,000	\$4,425,000		6,072,000	8.10	\$21.76		29.86
2026	20,942,936,074	3.00%	1,672,000	4,595,000		6,267,000	7.98	21.94		29.92
2027	21,571,224,157	3.00%	1,725,750	4,646,032		6,371,782	8.00	21.54		29.54
2028	22,218,360,881	3.00%	1,776,750	1,909,000	\$2,805,000	6,490,750	8.00	8.59	\$12.62	29.21
2029	22,884,911,708	3.00%	1,830,000	1,965,750	2,890,000	6,685,750	8.00	8.59	12.63	29.21
2030	23,571,459,059	3.00%	1,885,250	2,024,500	2,979,811	6,889,561	8.00	8.59	12.64	29.23
2031	24,278,602,831	3.00%	1,942,250	2,090,000	3,063,750	7,096,000	8.00	8.61	12.62	29.23
2032	25,006,960,916	3.00%	2,000,750	2,151,750	3,154,500	7,307,000	8.00	8.60	12.61	29.22
2033	25,757,169,743	3.00%	2,060,500	2,214,750	3,249,750	7,525,000	8.00	8.60	12.62	29.22
2034	26,529,884,835	3.00%	2,121,250	2,283,750	3,349,000	7,754,000	8.00	8.61	12.62	29.23
2035	27,325,781,380	3.00%	2,182,750	2,348,250	3,451,750	7,982,750	7.99	8.59	12.63	29.21
2036	28,145,554,822	3.00%	2,249,750	2,418,250	3,557,500	8,225,500	7.99	8.59	12.64	29.22
2037	28,989,921,467	3.00%	2,316,750	2,493,250	3,660,750	8,470,750	7.99	8.60	12.63	29.22
2038	29,859,619,111	3.00%	2,388,500	2,567,750	3,766,250	8,722,500	8.00	8.60	12.61	29.21
2039	30,755,407,684	3.00%	2,459,500	2,646,500	3,878,500	8,984,500	8.00	8.60	12.61	29.21
2040	31,678,069,914	3.00%	2,534,500	2,724,000	3,996,750	9,255,250	8.00	8.60	12.62	29.22
2041	32,628,412,012	3.00%	2,608,000	2,805,000	4,120,250	9,533,250	7.99	8.60	12.63	29.22
2042	33,607,264,372	3.00%	2,684,750	2,889,000	4,248,250	9,822,000	7.99	8.60	12.64	29.23
2043	34,615,482,303	3.00%	2,764,250	2,975,500	4,375,000	10,114,750	7.99	8.60	12.64	29.22
2044	35,653,946,772	3.00%	2,851,000	3,064,000	4,505,000	10,420,000	8.00	8.59	12.64	29.23
2045	36,723,565,176	3.00%	2,934,250	3,159,000	4,637,500	10,730,750	7.99	8.60	12.63	29.22
2046	37,825,272,131	3.00%	3,023,750	3,254,750	4,771,750	11,050,250	7.99	8.60	12.62	29.21
2047	38,960,030,295	3.00%	3,113,750	3,350,750	4,917,000	11,381,500	7.99	8.60	12.62	29.21
2048	40,128,831,204	3.00%	3,208,750	3,451,500	5,067,000	11,727,250	8.00	8.60	12.63	29.22
2049	41,332,696,140	3.00%	3,303,000	3,556,250	5,215,750	12,075,000	7.99	8.60	12.62	29.21
2050	42,572,677,024	3.00%	3,401,000	3,664,250	5,372,500	12,437,750	7.99	8.61	12.62	29.22
2051	43,849,857,335	3.00%	3,507,000	3,769,750	5,536,000	12,812,750	8.00	8.60	12.62	29.22
2052	45,165,353,055	3.00%		5,297,250	7,770,000	13,067,250		11.73	17.20	28.93
<b>Total</b>			<b>\$83,252,750</b>	<b>\$84,740,532</b>	<b>\$104,339,311</b>	<b>\$272,332,594</b>				

### Cost Estimation and Feasibility

Oceanside Unified has contracted with CCM/MAAS for program management services. California Construction Management ("CCM"), has Senior staff that is experienced in cost estimating. Through their initial evaluation of project scope, an Opinion of Probable Cost ("OPC") is developed. The OPC is then forwarded to their cost estimator for validation or revision.

### Legal Exposure of a Bond Program

The Board or its designee must state that it has been briefed by its legal counsel on the potential legal exposure of the bond program.



*Program Justification*

**Bond Measure Benefit Overview**

As summarized from Section A, Program Description, the program of work for the 2020 OUSD Bond will focus on two themes: 1) modernization of three aging elementary schools and the District’s largest middle school, and 2) Districtwide facility improvements that will benefit both the schools and the community.

**Tier 1 Projects**

Like most school districts in today’s environment, OUSD finds itself in the difficult position of having both declining enrollments and aging facilities. District enrollment statistics indicate that enrollments are projected to slowly decline over the next 8 to 10 years (reference chart on the page that follows: 10- YEAR PROJECTED TOTAL DISTRICT ENROLLMENT). At the same time, the District’s facilities are predominantly in the age-range of 30 to 40 years old. The three elementary schools (Ivey Ranch, McAuliffe, Reynolds) targeted for modernization in the 2020 Bond Program were selected because they have the greatest need.

These facilities have not been addressed since their original construction, approximately 30 years ago. They are predominantly modular units that have an effective lifespan of 20-years. The goal will be to modernize the three elementary schools through a combination of renovation, remodeling and refurbishing and to create, in the end, more functional and sustainable educational facilities for the students served by these sites.

Based on the 2017 OUSD Long Range Facilities Master Plan, these three elementary schools are projected to remain close to enrollment neutral, i.e. maintaining current-day enrollment through year 2029 and having only slight plus or minus changes (reference table entitled 10-YEAR PROJECTED ENROLLMENTS FOR THE THREE ELEMENTARY SCHOOLS OF THE 2020 BOND PROGRAM). Their age and the projected enrollments for the future make them a top priority for the District and a good investment for the bond dollars sought.

The District’s largest middle school, Martin Luther King, was constructed in 1994. After 26 years, it is in need of modernization and refreshing, including hard upgrades in technology support and its educational delivery systems. While the MLK Middle School shows a declining enrollment trend over the next 8 to 10 years, it will maintain its status as far-and-away the most populated of the four District middle schools.

The chart that follows provides a broad summary of the key characteristics of the schools designated as priorities for the 2020 Bond Program. Additional information on student enrollment and current facility condition regarding the selected school sites is provided on the pages that follow within this section.

School	Yr Built	Age	Modernization to Date	Land Area	Sq. Ft.	Permanent Classrooms	Portable Classrooms	Enrl 2017	Projected Enrl 2027
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Elementary Schools									
Ivey Ranch (ES)	1991	29 yrs	None	9.7 acres	43,652	17	16	756	734
McAuliffe (ES)	1989	31 yrs	None	12.6 acres	40,855	13	15	606	552
Reynolds (ES)	1987	33 yrs	None	10.1 acres	44,547	0	28	637	631
Middle Schools									
ML King (MS)	1994	26 yrs	None	21.1 acres	101,434	41	23	1,457	1,141

In addition to the above-mentioned school modernization projects, the District has identified four projects at-large that it will pursue as part of the 2020 Bond Program. These include: 1) Bringing the Truax Theater Complex at El Camino High School into ADA compliance; 2) Replacing the turf fields at both El Camino and Oceanside High Schools (This project has been on hold for lack of funding, even though the synthetic turf has outlived its useful life span – i.e. 12 plus years old); 3) Replacing the outdoor play/activity areas at all elementary schools across the District (This would entail removing the aged rubber-based core surfaces at all elementary schools in the district and replacing them with engineered wood fiber chips); and 4) Creating a needed parking structure at Oceanside High School that will support the high school athletic fields and community events.

The proposed District Wide improvements will provide benefit to both the schools of the District and the community at large. Following is a summary of the Districtwide projects planned for the 2020 Bond Program.

School	Project	Specific Goal	Compelling Rationale	Benefits
El Camino HS	Truax Theater	Meet ADA Compliancy	State law requires that all facilities used by the public must be handicapped accessible	School and community open accessibility for handicapped population
El Camino HS & Oceanside HS	Synthetic Turf	Replace 12 year old turf fields	Turf is 2 years past its expected life expectancy and will become a safety issue if left unattended	Supports the high school athletic program & community recreational use
All Elementary Schools	Play/activity area resurfacing/replace ment	Removal of rubber core surfaces that are failing and replace with engineered wood fiber chips	The current play surfaces at the District's elementary schools have reached their useful and intended lifespan - they are becoming in serviceable	Support outdoor activity/play spaces for elementary school students - Support after school use by the community - Provide a safe and usable space for children to play
Oceanside HS	Parking Structure	increase usability of school facilities for events, including athletics, performing arts, community events	Current large scale events cannot be adequately accommodated with existing parking resources. Surface parking spills-out on to adjacent roadways and surface roads	Ability to support large scale school and community events

### 10 year Projected Enrollment Trends for the 3 Elementary Schools in the 2020 Bond Program

School	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
Ivey Ranch ES	756	723	726	721	732	733	732	736	734	734
McAuliffe ES	606	571	554	554	551	552	551	553	552	552
Reynolds ES	637	635	633	630	630	631	630	633	631	631

Based on the forecast from the District’s 2017 Long Range Facilities Master Plan, enrollments at the Martin Luther King Middle School are projected to decline from 1,457 in 2017/2018 to 1,141 in 2026/2027. Its relative (percentage) decline, however, will be the least of the four middle schools and its student population will remain at almost double or higher than the District’s three other middle schools.

### Tier 2 Projects

The following projects have been identified as “Tier 2”, and will be completed provided there are funds available after the renovations at Reynolds, McAuliffe, Ivey Ranch and MLK are completed.

Currently the District is in-line to receiving funding as part of a Department of Defense Grant, which allocates funds towards schools on military bases. Stewart Mesa has been identified as a recipient of this Grant for OUSD. Currently, the timeline for the allocation of these funds is uncertain; however it is a strong possibility that it will occur during the lifespan of this bond program. Once the funding for this Grant is actualized, it will require a 20% match from the District (80% federal to 20% local match). Stewart Mesa will require modernization, renovation and refurbishing as a part of this Grant and will also need the 20% matching funds from the 2020 Bond Program. Located on Camp Pendleton, the facility was selected as a recipient of these Grant funds due to its overall condition and its location on the base. The school is 32 years of age and has a current population of 600+ students. It has not undergone a renovation program over its lifespan.

As a final project in the 2020 Bond Program, the District has designated a sum of money for security upgrades across the District. This will include a card access system. Improvement of school security was the top priority (and concern) for the District’s teachers and support services personnel in the 2017 OUSD Long-Range Facility Master Plan. The funds allocated for these upgrades will provide a benefit for all schools and students within the District.

OUSD completed a Long-Range Facilities Master Plan ("LRFMP") in 2008 and again in 2017. These two plans provided the basis for the past two District bond programs (2000 and 2008). The District is on schedule to complete a new Facilities Master Plan for 2022. For the purposes of the 2020 Bond Program, the District has based its project priority determination on those projects that were not able to be accommodated in the past two bond programs. The projects identified demonstrate a strong, immediate and urgent need. They have been on the capital improvement program of the District as top priorities pending available funding.

The proposed 2020 Bond Program will be the primary source of funding for the capital improvements identified. Other financial resources that could possibly augment the bond proceeds are noted in Section B of this document.

In summary, the 2020 Bond Program will not be addressing a need for greater capacity due to (growth) demand. Absent any large-scale development projects, student enrollment at OUSD is projected to have a slow, declining trend over the next 8 to 10 years. Lack of demand, however, should not be the sole determinant for “need”. At OUSD, “need” will be defined in terms of renovating, remodeling and refurbishing existing facilities and support amenities to meet the District’s goal of creating facilities that are safe, functional, serviceable and sustainable for the students and the community-at-large.

The District engaged with Eric Hall and Associated and prepared a comprehensive LRFMP in July, 2017. which was adopted by the Board of education on July 11, 2017. The LRFMP is an essential tool which OUSD uses to review the District’s current facilities, determining/recommending improvements, and exploring the District’s available funding. The LRFMP, also is a key component to assist the District in identifying facility needs related to OUSD’s educational program. The LRFMP included Educational Specifications, which are intended to provide a complete picture of the facilities needed to meet the educational needs of the facilities spaces at OUSD school sites. The list the characteristics of a facility on a space by space basis. The intent is to align the needs of 21st Century learners and develop guidelines that support student collaboration, creativity and communication.

The Educational Specifications list the characteristics of a facility on a space by space basis. The intent is to align the needs of 21st Century learners and develop guidelines that support student collaboration, creativity and communication. The list below delineates those items that the District believes all classrooms will need at Oceanside Unified School District as it prepares students for college and career readiness. Please see below for key specifications identified by the LRFMP. For the full LRFMP, please reference Appendix B.

- Flexibility- accommodate changes for the next 25 years
- Extended Classrooms- nothing is inactive
- Shared Spaces- collaborative learning
- Outdoor Learning- every area invites learning
- Maintainability- key is standardization
- Sustainability- reduce future operational expenses
- Safety and Security- #1 concern of stakeholders

### **Comprehensive Need Assessment**

OUSD's facilities, maintenance and operations team is dedicated to and responsible for maintaining a clean, safe learning environment for our students and staff at all 24 of the District's school sites. As mentioned previously many of OUSD's school sites are in need of modernization and upgrades related to safety, code compliance, and ADA compliance.

Please refer to Appendix A for a comprehensive need assessment of OUSD school sites. Needs identified in the comprehensive needs assessment are associated with the proposed project list.

### **Assessment of Current Facilities**

For an assessment of current District facilities, please refer to Appendix for the District's LRFMP.

#### *Program Execution Plan*

The program execution will be accomplished via the augmentation of the existing Facilities, Maintenance & Operations Department. This department has a Director, a Project Manager and support staff along with maintenance and custodial crews.

The salaries for the personnel in the Facilities, Maintenance & Operations Department are paid from the General Fund. The Program Management team that has been contracted is paid through bond funds.

### **Bond Program Execution Plan**

Oceanside Unified School District operates a low administrative cost budget and as a result, does not have sufficient permanently employed in-house staff to manage the work that would result from this bond. Through a competitive process, the District contracted with CCM/MAAS for Program Management Services. The intent is to have the District maintain control of the program - with limited District authority passed on to the consultant augmentation team. The District considers this is the most efficient use of taxpayer funds.

The program management firm works under supervision of the Deputy Superintendent of Administrative Services, and the Director of Facilities, Maintenance & Operations. Other district departments, such as fiscal services, Information Technology and Purchasing also support the bond program. District staff and the program management firm will file reports to the Board of Education, the Citizens Oversight Committee (CBOC), and the public through the District's website.

### **Substantial Changes**

The District Will keep site discretionary spending within reasonable limits as recommended in the SDCTA Bond Support Process and Criteria guidelines.

#### *Fair and Open Competition*

### **Acknowledgement of Fair & Open Competition**

The District will promote fair and open competition for all District construction projects so that all contractors and workers, whether union or non-union, are treated equally in the bidding and awarding of District construction contracts. The District, prior to any discussion and/or vote of a resolution to negotiate a project labor agreement, shall inform district taxpayers 90 days in advance, via public notice, of any board discussion and/or vote.

### **Pre-Existing Project Labor Agreement(s)**

Oceanside Unified School District does not currently have a Project Labor Agreement (PLA) in place. Prior to any discussion and/or vote of a resolution to negotiate a project labor agreement,



OUSD will inform district taxpayers 90 days in advance, via public notice, of any board discussion and/or vote.

*Bond Financing and Technology*

**Bond Financing**

The District does not intend to use CABs or Convertible CAB Bonds for any issuances associated with the November 2020 Bond.

**Classroom Technology**

The District does not plan on utilizing bond proceeds from the 2020 Bond Measure for classroom devices. In light of recent events from the COVID-19 pandemic, OUSD continues to discuss options for re-opening school in 2020-21. To the extent additional technology is needed to facilitate distance learning, the District will consider all potential funding sources for applicable expenditures. Any bond funding considered would leverage a short-term amortization to align with the useful life of the technology. To reiterate, there are no current plans to purchase classroom devices using proceeds from the 2020 Bond Measure.

*Deferred Maintenance and Major Repair and Replacement Plan*

**Deferred Maintenance Plan**

The district's projected maintenance/deferred maintenance costs are outlined in the table below. In accordance with SDCTA recommendation the funding plan focus is on minimizing deferred maintenance.

Oceanside Unified School District Deferred Maintenance Plan												
Project Category	Number of Projects	19-20 Yrs	20-21 Yrs	21-22 Yrs	22-23 Yrs	23-24 Yrs	24-25 Yrs	25-26 Yrs	26-27 Yrs	27-28 Yrs	28-29 Yrs	Total
Flooring	35	\$ 381,000	\$ 400,000	\$ 450,000	\$ 330,000	\$ 400,000	\$ 490,000	\$ 300,000	\$ 400,000	\$ 450,000	\$ 530,000	\$ 4,131,000
Roofing	15	\$ -	\$ 1,000,000	\$ 850,000	\$ 1,050,000	\$ 500,000	\$ 500,000	\$ 850,000	\$ 250,000	\$ 250,000	\$ 500,000	\$ 5,750,000
Low Voltage	26	\$ 30,000	\$ 1,210,000	\$ 900,000	\$ 890,000	\$ 700,000	\$ 320,000	\$ 410,000	\$ 510,000	\$ 20,000	\$ 30,000	\$ 5,020,000
Electrical	22	\$ 30,000	\$ 30,000	\$ 30,000	\$ 20,000	\$ 30,000	\$ 20,000	\$ 10,000	\$ 20,000	\$ 30,000	\$ 30,000	\$ 250,000
HVAC	33	\$ 395,000	\$ 470,000	\$ 425,000	\$ 450,000	\$ 440,000	\$ 340,000	\$ 270,000	\$ 250,000	\$ 200,000	\$ -	\$ 3,240,000
Plumbing	7	\$ 194,000	\$ 150,000	\$ 30,000	\$ 12,000	\$ 25,000	\$ -	\$ -	\$ -	\$ 8,000	\$ -	\$ 419,000
Painting	22	\$ 280,000	\$ 160,000	\$ 250,000	\$ 150,000	\$ 180,000	\$ 140,000	\$ 160,000	\$ 160,000	\$ 120,000	\$ 60,000	\$ 1,660,000
Landscaping	76	\$ 73,000	\$ 59,000	\$ 65,000	\$ 49,000	\$ 46,000	\$ 54,000	\$ 32,000	\$ 36,000	\$ 42,000	\$ 48,000	\$ 504,000
Paving	22	\$ 284,000	\$ 465,000	\$ 349,000	\$ 367,000	\$ 475,500	\$ 212,000	\$ 479,000	\$ 302,000	\$ 165,000	\$ 600,500	\$ 3,699,000
Fencing	10	\$ 105,000	\$ -	\$ 120,000	\$ 50,000	\$ 80,000	\$ 90,000	\$ 40,000	\$ 54,000	\$ 48,000	\$ 88,000	\$ 675,000
Playgrounds	12	\$ -	\$ 29,813	\$ 527,965	\$ 554,789	\$ 53,178	\$ 27,661	\$ 26,241	\$ 24,744	\$ 18,643	\$ -	\$ 1,263,034
<b>Grand Total</b>	<b>280</b>	<b>\$ 1,772,000</b>	<b>\$ 3,973,813</b>	<b>\$ 3,996,965</b>	<b>\$ 3,922,789</b>	<b>\$ 2,929,678</b>	<b>\$ 2,193,661</b>	<b>\$ 2,577,241</b>	<b>\$ 2,006,744</b>	<b>\$ 1,351,643</b>	<b>\$ 1,886,500</b>	<b>\$ 26,611,034</b>

**Deferred Maintenance Funding**

OUSD has adopted BP 3111 related to Deferred Maintenance funding:

In order to help meet the district's facility maintenance needs, the Board of Education shall discuss proposals and plans for expenditures of deferred maintenance facility funds at a regularly scheduled public hearing (cf 3100 Budget, cf 3110 transfer of funds, cf 7000, concepts and roles, cf 7210 facilities financing).



In any year that the district does not set aside one-half of one percent of its current-year revenue limit average daily attendance for deferred maintenance, the Board shall submit a report, by March 1, to the Legislature, with copies to the Superintendent of Public Instruction, the State Board of Education, the Department of Finance, and the State Allocation Board. (Education Code 17584.1)

The report shall include all of the following: (Education Code 17584.1)

1. A schedule of the complete school facilities deferred maintenance needs of the district for the current year, including a schedule of costs per school site and total costs
2. A detailed description of the district's spending priorities for the current year, and an explanation of why those priorities, or any other considerations, have prevented the district from setting aside sufficient local funds so as to permit it to fully fund its deferred maintenance program and, if eligible, to participate in the state deferred maintenance funding program as set forth in Education Code 17584
3. An explanation of how the Board plans to meet its current-year facilities deferred maintenance needs without setting aside the funds set forth in Education Code 17584

Copies of the report shall be made available at each school site and shall be provided to the public upon request. (Education Code 17584.1)

(cf. 3580 - District Records)

Legal Reference:

EDUCATION CODE

17565-17591 Property maintenance and control, especially:

17584 Deferred maintenance

17584.1 Deferred maintenance reports Management Resources:

WEB SITES

Department of General Services, Office of Public School Construction:  
<http://www.opsc.dgs.ca.gov>

Policy OCEANSIDE UNIFIED SCHOOL DISTRICT

adopted: May 11, 2010 Oceanside, California

*Financial Status*

**Overview of District Outstanding Debt**



Voters approved Proposition G (June, 2000) and Proposition H (June, 2008), which authorized Oceanside Unified School District to issue general obligation bond funds for essential school facility improvements, repairs and modernizations enabling the district to provide high quality facilities for all Oceanside students. Please see below for a summary of Oceanside Unified School District’s outstanding public and private debt issuances.

Election Date	Measure	Authorization Amount	% Approval	Unissued Authorization	Tax Rate
3/7/2000	Proposition G	\$125,000,000	69.57%	\$0	\$76.00
6/3/2008	Proposition H	\$195,000,000	71.30%	\$40,005,674	\$58.35

	Issue Date	Par Amount	Final Maturity	Outstanding Par	Call Feature
<b>Proposition G, Election of 2000</b>					
2010 Refunding Bonds	5/19/2010	\$14,320,000	8/1/2028	\$10,445,000	8/1/2020
2012 Refunding Bonds	5/3/2012	\$23,585,000	8/1/2032	\$15,955,000	8/1/2022
2014 Refunding Bonds	7/15/2014	\$32,385,000	8/1/2033	\$29,980,000	8/1/2024
2015 Refunding Bonds	11/19/2015	\$42,790,000	8/1/2051	\$40,980,000	8/1/2025
2018 Refunding Bonds*	8/14/2018	\$5,605,000	8/1/2022	\$4,550,000	8/1/2024
<b>Total Proposition G Outstanding</b>				<b>\$101,910,000</b>	
<b>Proposition H, Election of 2008</b>					
Series A - CABs	3/4/2009	\$25,095,054	8/1/2031	\$21,116,008	Non-Callable
Series B	5/19/2010	\$29,999,991	8/1/2049	\$23,051,388	8/1/2020
Series C	5/3/2012	\$14,999,282	8/1/2051	\$11,486,561	8/1/2018 & 8/1/2022
Series D	4/7/2016	\$35,000,000	8/1/2045	\$31,610,000	8/1/2025
Series E	7/2/2019	\$25,000,000	8/1/2048	\$23,550,000	8/1/2027
2018 Refunding Bonds	8/14/2018	\$24,765,000	8/1/2033	\$24,325,000	8/1/2024
<b>Total Proposition H Outstanding</b>				<b>\$135,138,958</b>	
<b>Total Bonds Outstanding</b>				<b>\$ 237,048,958</b>	

### Disclosing Bond-related Information

The District is committed to transparency and having all bond related information readily available to the community. Bond related information and updates related capital improvement projects funded by bond proceeds can be found on the District’s bond website.

### Annual Continual Disclosure





In accordance with the Security and Exchange Commission ("SEC") and the Municipal Securities Rulemaking Board ("MSRB"), the District files continuing disclosure report on an annual basis and reports any material events as needed.

### *Selection of Bond Agency*

In January 2020, the District engaged in a competitive selection process for municipal advisory services. The District received three (3) proposals from experienced municipal advisory firms and conducted interviews led by Deputy Superintendent, Dr. Shannon Soto. KNN Public Finance, was ultimately selected as the top firm and recommended to the Board to assist the District with the anticipated 2020 bond measure as well as ongoing municipal advisory and continuing disclosure services.

Campaign strategist firm CliffordMoss was selected through a competitive interview process conducted in February 2020. CliffordMoss has been hired to assist the District with the feasibility and guidance for a November 2020 Bond Measure.

The District has maintained a relationship with Orrick as bond and disclosure counsel for many years. For this reason, Orrick was chosen to represent the District on the 2020 bond measure.

Regarding bond underwriter(s), the District worked with Raymond James on recent transactions and has maintained a positive working relationship with their banking team. With that being said, the District has not committed to utilizing a single underwriting firm and/or determined a method of sale for the 2020 bond measure. This decision will not be formally addressed until after the outcome of the election.

For bond issuance(s), the financial advisor, bond legal counsel, and underwriting firms are compensated with bond proceeds. The campaign strategist is compensated through the General Fund and via contributions during the campaign phase of the bond initiative. Historically the district has used a negotiated sale on the issuance of its bonds; but is also amenable to the use of a competitive sale based on the advice of the District's municipal advisor.

### *Joint Use of Facilities*

#### **Commitment to Maximize Community Benefit**

The District has adopted the following policy which demonstrates an overall community benefits pertaining to the use of its facilities.

OUSD Board Policy 1330 states:



The Board of Education recognizes that district facilities and grounds are a community resource and authorizes their use by community groups for purposes provided for in the Civic Center Act when such use does not interfere with school activities.

All school-related activities shall be given priority in the use of facilities and grounds under the Civic Center Act. City sponsored events or affiliated activities shall have second priority according to the Joint Use Agreement for Parks and Receptions and School Facilities with the City of Oceanside. Thereafter, the use shall be on a first-come, first-served basis.

On November 16, 2016, OUSD entered into a Joint Use Agreement for Park and Recreation and School Facilities with the City of Oceanside until August 31, 2021. The purpose of the agreement is to promote the health and general welfare of the community and contribute to the attainment of the general creations, educational, and cultural objectives for children and adults within the community. School district facilities available to the City include all elementary, middle and high school sites, along with athletic facilities. City facilities available to the District include parks, swim centers, community centers and theaters.

#### *Complete Resolution and Ballot Language*

#### **Proposed Ballot Language**

Please see below for proposed ballot language associated with OUSD's November 2020 Bond Measure. Should the District make any changes, SDCTA will be notified 90 days prior to the November 3, 2020 Election. For the full proposed supporting resolution, please refer to Appendix C.

The issuance of \$160 million of Proposition 30 General Obligation Bonds with an increase in property taxes by \$30 per \$100,000 of assessed value to fund school modernization and renovation projects.

“To protect quality schools and upgrade aging facilities, shall Oceanside Unified School District's measure to:

Upgrade classrooms for science, technology, engineering, arts, math instruction; Address school earthquake, fire, health and safety standards; Modernize computers and technology; and Repair or replace deteriorating roofs, plumbing, electrical, heating and cooling systems; by issuing \$160,000,000 in bonds at legal rates, providing approximately \$9,100,000 annually, levying 3¢ per \$100 of assessed value while bonds are outstanding, with independent oversight and audits, be adopted?”

#### **Planned Projects**

A generic planned projects list is included in the ballot language.



### *Bidding Process*

OUSD stands behind its fair, transparent, and competitive bidding processes. The District's policies and core beliefs align with SDCTA's "No Pay to Play" policy. Furthermore, the District's bond website has a page dedicated to procurements and bids.

### **Donations**

The Governing Board of Education will be presented with SDCTA's best practices related to donations. The District and Governing Board will determine if the practices align with current Board Policies and will make the decision to either adopt or amend current policies.

### **Continuing Education**

As mentioned previously, OUSD takes continuing education very seriously. Per SDCTA recommendation, the District will present the recommendation of an elected official attended the two-hour ethics training as described in CA Government Code sections 53234-53235.2.

### *Education of Governing Board Members and Oversight Committee Members*

### **SDCTA – School Bond Transparency Report**

Oceanside USD received a grade level of 'A', from SDCTA's School Bond Transparency Report (dated August, 2019). The District is committed to continuing to aligning itself with the best practices of SDCTA.

### **Acknowledgement of SDCTA Best Practices & Provision**

The Governing Board of Education will be presented with SDCTA's Best Practices & Provisions. The District and Governing Board will determine if the practices align with current Board Policies and will make the decision to either adopt or amend current policies to align with SDCTA Best Practices.

### **Acknowledgement of Provision**

The District acknowledges the provision, and will work with SDCTA, to have a member of the SDCTA to serve on the Independent Citizens Oversight Committee. The District is open to the SDCTA representative preparing a report on the effectiveness of OUSD's current bond program. The District is confident the representative will assign a report in align with the high-grade level received from SDCTAs' bond transparency report prepared in August of 2019.

### *Adoption of SDCTA School Construction and Professional Services Procurement Best Practices*



The Governing Board of Education will be presented with SDCTA's School Construction and Professional Services Procurement Best Practices. The District and Governing Board will determine if the practices align with current Board Policies and will make the decision to either adopt or amend current policies to align with Best Practices. The District currently has best practices in place to promote a fair, transparent, and competitive process such as the language below.

#### AR 3311 Business and Noninstructional Operations ACCOUNTING ACT PROCEDURES [CUPCCAA])

Advertised Bids The District has elected to be bound by the Uniform Public Construction Cost Accounting Act ("CUPCCAA"). The CUPCCAA bid limits herein shall be adjusted as approved and set forth by statute and the CUPCCAA Commission.

Except when utilizing alternative procurement methods permitted by law, Board Policies, or as indicated herein, the District shall seek competitive bids through advertisement for contracts involving an expenditure of \$200,000 or more for a public project or maintenance work. For a public project or maintenance work involving an expenditure of \$60,000 to \$200,000, or those amounts prescribed by statute or the CUPCCAA Commission, the District shall utilize the informal bidding procedures as required. For a public project or maintenance work involving an expenditure of less than \$60,000, the District will let those contracts after negotiation or by force account and shall seek quotes, when feasible. (Public Contract Code 22000 et seq.)

"Public projects" include construction, reconstruction, erection, alteration, renovation, improvement, painting, repainting, demolition and repair work for any District owned, leased or operated facility. (Public Contract Code 22002)

CUPCCAA Bidding and Advertising: Public projects of \$60,000 or less, or the amount as adjusted by statute or the CUPCCAA Commission, may be performed by the District's employees by force account, negotiated contract, or by purchase order.

Public projects of \$200,000 or less, or the amount as adjusted by statute or the CUPCCAA Commission, may be let to contract by informal procedures as set forth by CUPCCAA and adopted by the District.

The District shall maintain a list of qualified contractors, identified according to categories of the work, consistent with criteria as set forth by the CUPCCAA Commission. All contractors on the list for the category or work being bid shall be mailed, faxed, and emailed a notice inviting informal bids unless the product or service is proprietary. All mailing of notices to contracts shall be completed not less than 10 calendar days before bids are due.

Criteria Item	Info Provided?	Criteria Met?	Comments
Program Description	Y	Y/N	Bond program outlines the needs and proposed projects at each of the District's school sites.

			Project list focuses on modernizing facilities and infrastructure, improving safety.
			Projects are given a level of priority
			LRFMP not understandable, hard to determine level of need
Program Budget and Funding	Y	Y	No statewide matches, but a DoD grant for \$21 million
			Soft cost percentage estimated at 26%
			Estimated \$30 per \$100,000.
			The District will be using three-year General Obligation bonds as the financing mechanism.
Cost Estimation and Feasibility	Y	N	Cost breakdown per school site not included, but total costs included
			Exact timeline of projects not identified.
			Unable to tell if funding is adequate since no specific project lists and costs included
Program Justification	Y	N	2017 LRFMP included, but no cost breakdowns or evaluations per school site
			No comprehensive needs assessment
			Replacing aging infrastructure, no new acquisitions which is appropriate considering enrollment projections.
Program Execution Plan	Y	Y	Estimated bond issuance schedules are provided.
			Exact timelines not included, but priority given to projects
			District plans to oversee projects with internal staff, a project manager and the hiring of outside experts.
Fair and Open Competition	Y	Y/N	Will promote fair and open competition-No board policy referenced
			Does not currently have a PLA
Bond Financing and Technology	Y	N	No Board policy adopted
			No plan to purchase classroom devices
Deferred Maintenance and Major Repair & Replacement Plan	Y	N	Could not determine current allocation for deferred maintenance
Financial Status	Y	Y	Total bonds outstanding \$237 million
Selection of Bond Agency	Y	Y	Bond underwriters not selected
			Payment to bond service providers paid by bond proceeds.
			Orrick selected as bond and disclosure counsel.
Joint Use of Facilities	Y	Y	Language included for joint use opportunities.
Complete Ballot and Resolution Language	Y	Y	Draft language included
Bidding Process	Y	Y	Bidding process identified and included on their website

Provision for an “Independent Citizens’ Oversight Committee”	Y	N	Not yet adopted by board.
Adoption of SDCTA School construction and Professional Services Procurement Best Practices	Y	Y	Included, but not adopted by Board as of time of review.
Education of Governing Board Members and Oversight Committee Members	Y	N	Some policies adopted in 2008 with previous bond, no courses taken

