



# Report on the County of San Diego Community Projects Fund

September 14, 2009



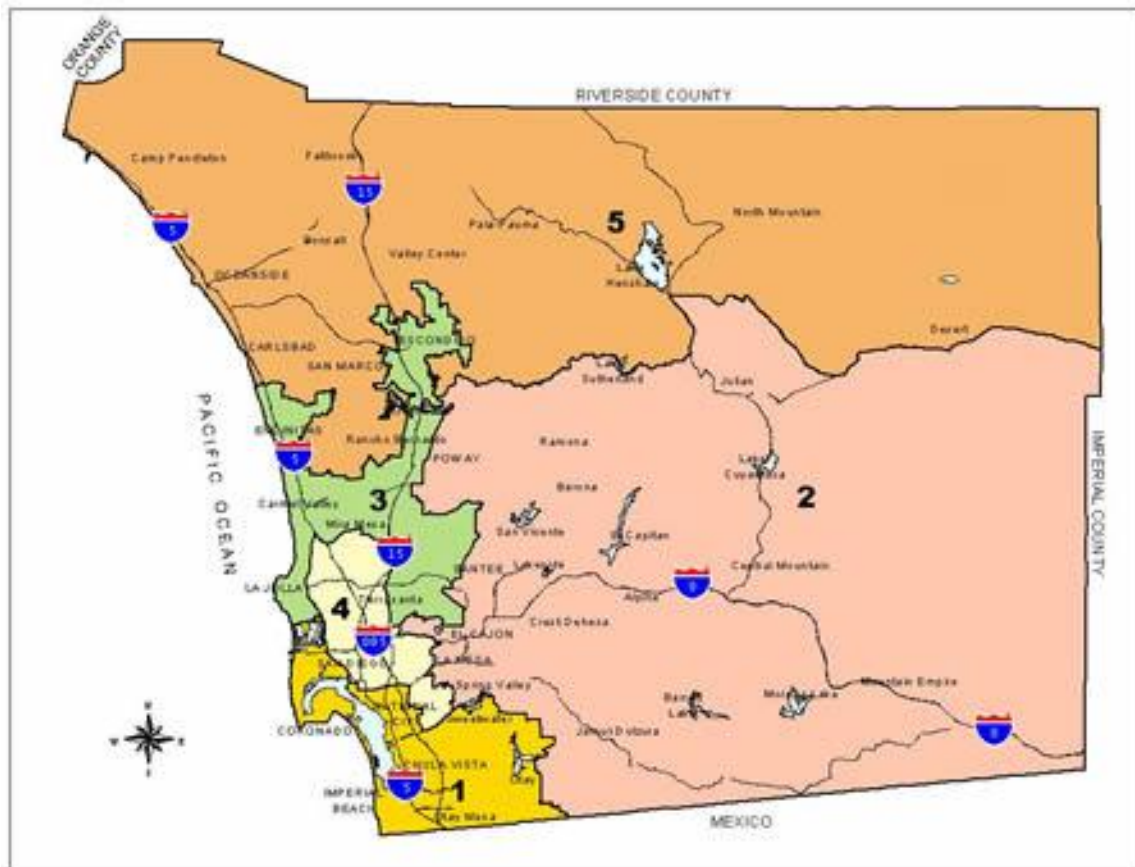
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## INTRODUCTION AND BACKGROUND

The Board of Supervisors (Board) is the County of San Diego’s governing legislative body. Each of the five Supervisors represents one of the districts in Figure 1 below.

Figure 1: County of San Diego District Map



District 1 is represented by Supervisor Greg Cox; District 2 is represented by Supervisor Dianne Jacob; District 3 is represented by Supervisor Pam Slater-Price; District 4 is represented by Supervisor Ron Roberts; and District 5 is represented by Supervisor Bill Horn. All five Supervisors were originally elected in the early 1990s.

The Supervisors have two discretionary budgets. The first is the Community Enhancement Fund, which functions to “encourage organizations and activities that promote and generate tourism and/or economic development within San Diego County.”<sup>1</sup> The second, and the focus of this study,

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<sup>1</sup> From the Community Enhancement Application, available <http://www.co.san-diego.ca.us/cob/notices/cenhancement.html>

is the Community Projects Fund. The County does not have an established Board Policy for this program.

The Community Project budget is \$2 million annually per Supervisor, or \$10 million collectively. Funding requests are submitted throughout the year. Supervisors review their district's requests and make a recommendation to the Board for approval, which requires consent of the full Board. Should the Supervisor's Community Project budget not be exhausted at the end of the fiscal year, the remaining balance will roll over to the next year. However, these discretionary budgets are usually fully allocated.

There is no standard County application for Community Project funding. Supervisor Cox and Supervisor Slater-Price both explain how to apply for funding on their web pages, while Supervisor Horn provides a contact email address below the phrase, "Apply for a Community Project Grant." No reference to Community Project funding application procedures are found on the websites of Supervisor Roberts or Supervisor Jacob.

While lacking a Board Policy, the Community Projects fund has not been entirely without definition. The County of San Diego Operational Plan has a very general definition stating, "the Community Projects program provides grants to community organizations for the furtherance of public purposes at the regional and community levels throughout San Diego County."<sup>2</sup> The Community Projects Fund has been further defined at County Board of Supervisors meetings as well as on individual Supervisor websites. These further definitions, however, are inconsistent with one another. Please see Appendix A for examples of the different definitions given. Despite these inconsistencies, the general consensus is that the fund is intended to provide one-time grants for non-profit community organizations or public entities for the furtherance of public purposes.

## PURPOSE

An analysis of the allocations over a six year period from fiscal year 2003/2004 to fiscal year 2008/2009 was conducted for the purpose of identifying trends, better understanding the use of taxpayer dollars and increasing transparency regarding the use of the Community Projects fund. The analysis conducted indicates that there are several interesting patterns for the allocations that should be examined in greater detail.

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<sup>2</sup> County of San Diego Operational plan is available at: <http://www.sdcounty.ca.gov/auditor/opplan/adoptedlist.html>

## FINDINGS

Over the six-year period from fiscal year 2003/2004 through fiscal year 2008/2009, \$66.2 million was allocated out of the Community Projects Fund.

### PATTERN OF ALLOCATIONS

A look at the number and average allocation amount in each district within the period from July 1, 2003 to June 30, 2009, shows that the allocation pattern varies from one Supervisor to the next. There is a wide range in both the average number of allocations and the average project allocation (See Table 1).

<b>Table 1: Average allocations FY 2003/2004 - FY 2008/2009</b>					
	District 1	District 2	District 3	District 4	District 5
Average Number of Allocations per Year	73	21	111	78	77
Average	\$25,325	\$83,167	\$16,877	\$23,847	\$24,333

The largest difference is between Supervisor Jacob in District 2, who recommended on average 21 projects per year, with each project receiving on average over \$80,000 and Supervisor Slater-Price in District 3, who recommended on average 111 projects per year, with each project receiving on average less than \$20,000.

Despite this range, all Supervisors have awarded both large and small grants in the past. Table 2 details the average of the five smallest awards in the five districts in fiscal year 2008/2009.

<b>Table 2: Average Smallest Allocations FY 2008/2009</b>				
District 1	District 2	District 3	District 4	District 5
\$1,387	\$11,381	\$1,800	\$3,406	\$2,000

Table 2 clearly shows that District 2 has a much larger average for the five smallest allocations. District 2, therefore, did not award as many allocations to small projects, as the other four districts did.

<b>Table 3: Largest Allocations FY 2008/2009</b>				
District 1	District 2	District 3	District 4	District 5
\$50,000	\$150,060	\$78,700	\$90,000	\$90,000
\$50,291	\$200,000	\$100,000	\$100,000	\$100,000
\$100,000	\$300,000	\$150,000	\$100,000	\$100,000
\$100,000	\$350,000	\$250,000	\$100,000	\$200,000
\$1,000,000	\$513,318	\$300,000	\$250,000	\$280,000

Table 3 shows the overall trend of the districts in awarding large grants. In awarding these large grants the districts are relatively similar. District 1 stands out as it had a \$1 million allocation, but otherwise didn't award allocations over \$100,000 to any entity.

Even though the pattern is relatively similar, it is useful to look at which entities are receiving these large allocations from each district. The following tables indicate the organizations that are receiving the largest grants in each district in fiscal year 2008/2009.

<b>District 1 FY 2008/2009</b>	
Organization	Allocation
Maritime Museum Association of San Diego	\$50,000
San Diego Association of Governments	\$50,291
County of San Diego - Tijuana River Valley Regional Park	\$100,000
County of San Diego - Ames Ranch Pathway Project	\$100,000
County of San Diego - OVRP Trail Improvements	\$1,000,000

<b>District 2 FY 2008/2009</b>	
Organization	Allocation
County of San Diego - Old Ironsides Park	\$150,060
County of San Diego - Jess Martin Park	\$200,000
Grossmont Union High School District - Mt. Miguel High School	\$300,000
Grossmont Union High School District - Monte Vista High School	\$350,000
YMCA of San Diego County	\$513,318

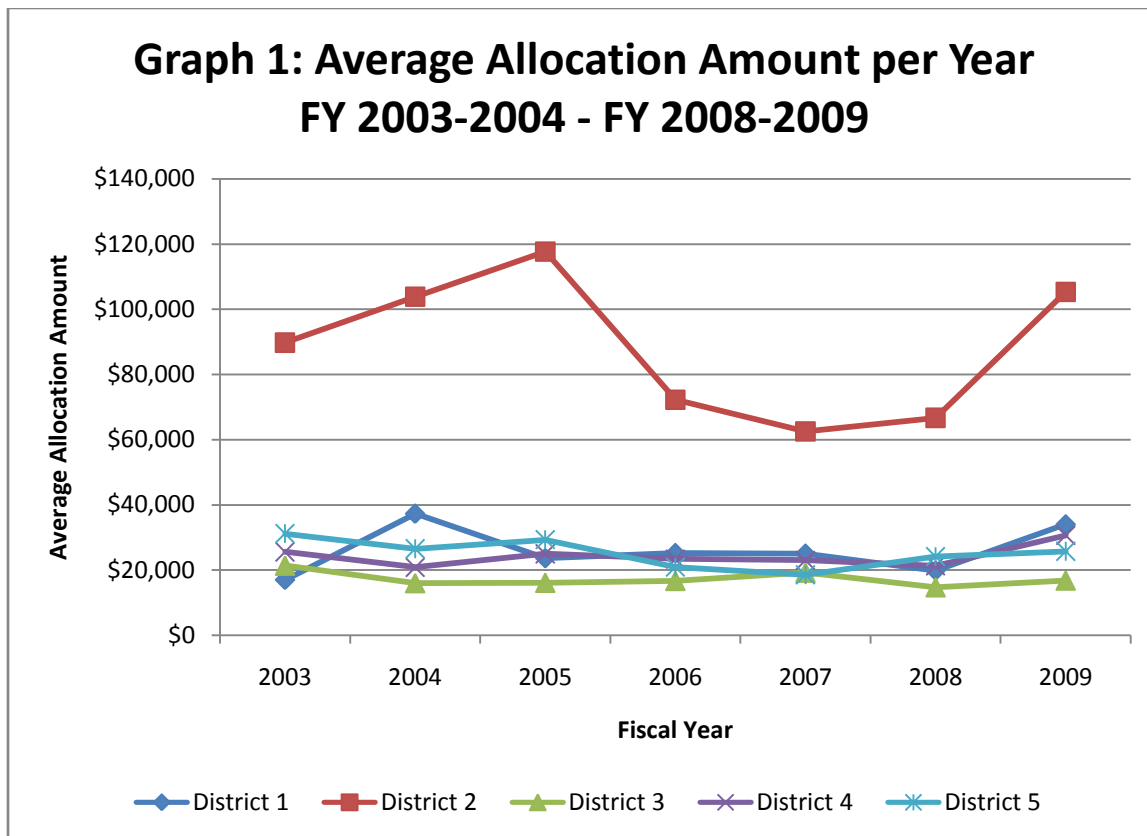
<b>District 3 FY 2008/2009</b>	
Organization	Allocation
Zoological Society of San Diego	\$78,700
TERI, Inc.	\$100,000
Lux Art Institute	\$150,000
Old Globe Theatre	\$250,000
San Diego Opera Association	\$300,000

<b>District 4 FY 2008/2009</b>	
Organization	Allocation
San Diego World Trade Center	\$90,000
Boys & Girls Clubs of Inland North County	\$100,000
Senior Community Centers of San Diego	\$100,000
San Pasqual Academy Foundation	\$100,000
Pro Kids Golf Academy, Inc.	\$250,000

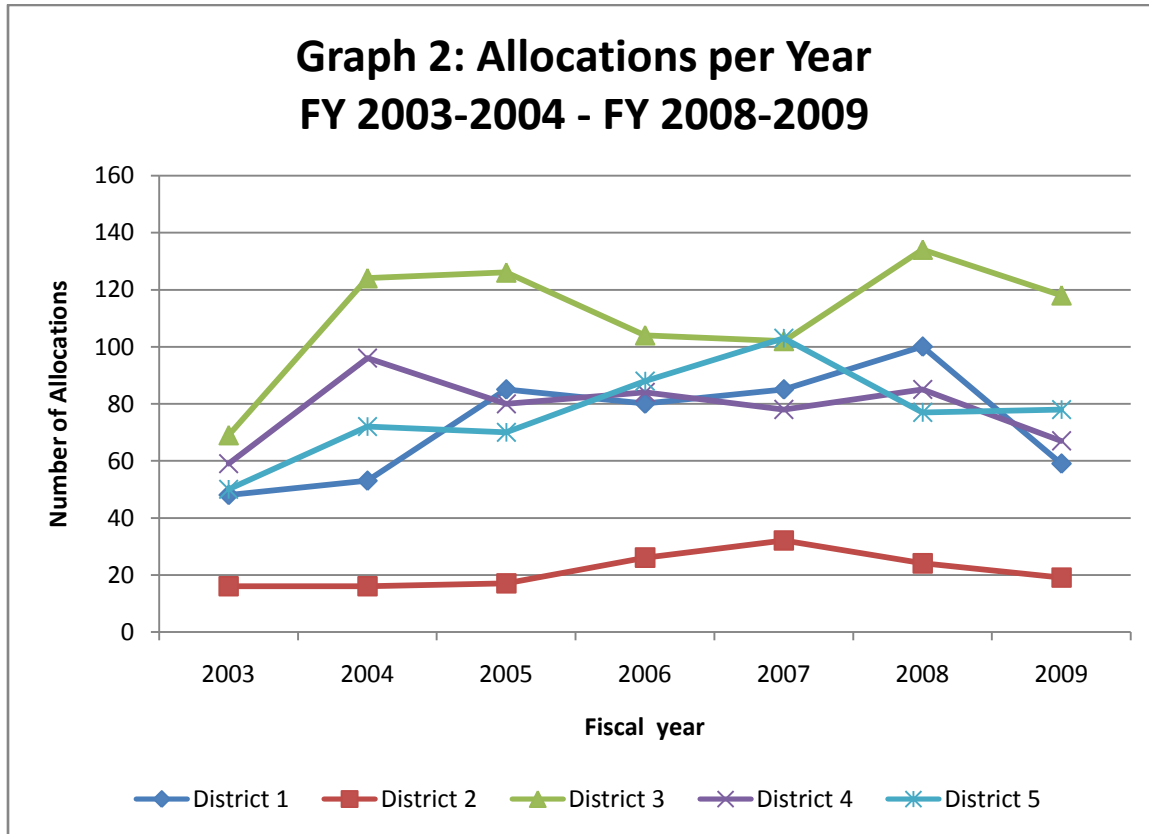
District 5 FY 2008/2009	
Organization	Allocation
Palomar Mountain Volunteer Fire Department	\$90,000
North County Health Services	\$100,000
North County Lifeline, Inc.	\$100,000
Old Globe Theatre	\$200,000
County of San Diego - Valley Center Heritage Trail	\$280,000

The Old Globe Theatre is a “top 5” recipient for two districts (districts 3 and 5). It is also notable that Community Projects Funds are used to support County Parks.

Graph 1 indicates the trend over time for each district in average allocation amount per year. This graph shows that while each district has varied over time in how much it allocates per project on average, District 2 has significantly greater allocation amounts as well as significantly greater variation. District 2 has average allocation amounts ranging from slightly over \$60,000 in 2007 to \$120,000 in 2005. These amounts are significantly higher than all the other districts that typically have average allocation amounts around \$20,000.



Graph 2 is a slightly different look at the data, showing the number of allocations over time. This graph again shows that District 2 has a low number of allocations compared to other districts and that District 3 has a high number of allocations.



#### ALLOCATION BY RECIPIENT

While there are inconsistencies regarding the projects and programs eligible for funding, several supervisors' websites claim that funding is given to groups in these broad categories: Parks, Schools & Children's Programs, Arts, Public Safety and Health & Human services.<sup>3</sup>

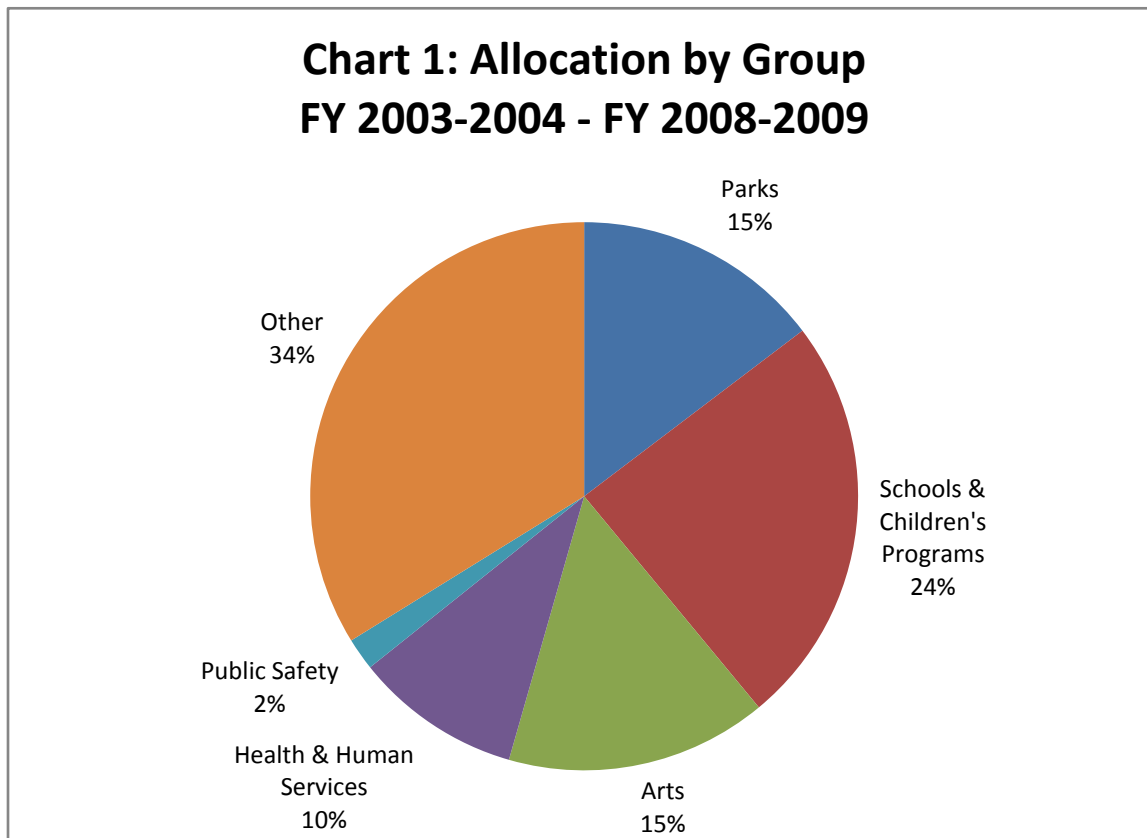
Based on these guidelines, an analysis was performed looking at what groups have received grants. Chart 1 groups the organizations together by purpose. The Parks category includes all grants to individual parks as well as those grants to the County Department of Parks and Recreation. The Schools & Children's Programs category includes all allocations to schools, including local colleges, as well as grants to organizations specifically targeting children. The Arts category includes all

<sup>3</sup> Please see website for Supervisor Greg Cox, available at: [http://www.sdcounty.ca.gov/bos1/news/d1community\\_projects.pdf](http://www.sdcounty.ca.gov/bos1/news/d1community_projects.pdf)  
Also see website for Supervisor Pam Slater-Price, available at: <http://www.sdcounty.ca.gov/bos3/cpg.html>



allocations to theaters and museums and to programs promoting music, art or dance. The Health and Human Services category includes all healthcare related organizations including hospitals, senior centers and health oriented non-profits. The Public Safety category includes funding for public safety organizations including the Sheriff's Department and fire departments as well as organizations that support public safety including fire safe councils and volunteer patrols. A complete list of organizations that have received Community Projects funding and their categorization can also be found in Appendix B. Table 4 shows the dollar amount of the total grants awarded to each group within the six year time period.

<b>Table 4: Allocation by Group FY 2003/2004 - FY 2008/2009</b>	
Parks	\$9,708,324
Schools & Children's Programs	\$16,098,695
Arts	\$10,213,000
Health & Human Services	\$6,513,840
Public Safety	\$1,263,685
Other	\$22,382,130
<b>Total</b>	<b>\$66,179,676</b>

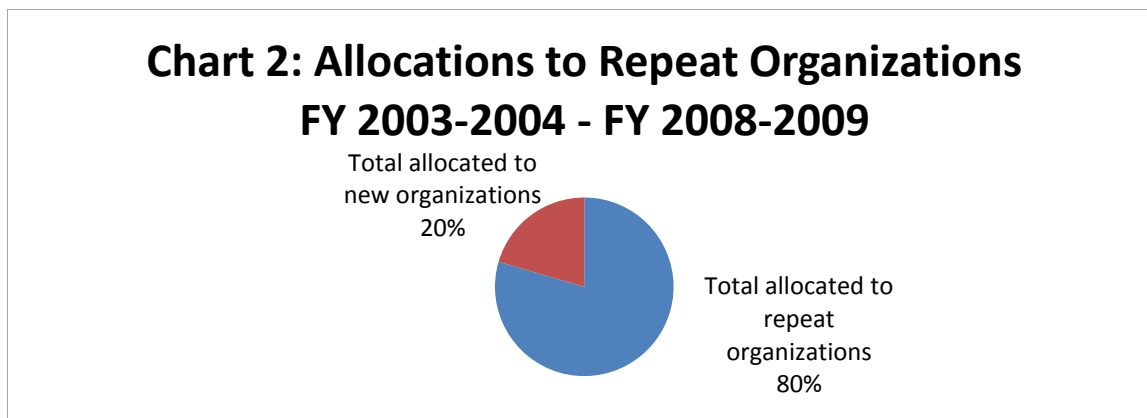


**REPEAT ALLOCATIONS**

San Diego County has a vibrant non-profit sector; its growth has outstripped that of the nation.<sup>4</sup> Given the large number of non-profits operating in San Diego County which could potentially benefit from the Community Projects funds, it is important to look at whether the same groups are receiving grants more than once.

<b>Table 5: Non-Profits Receiving Funds Fiscal Year 2003/2004</b>	
Number of Non-Profit Organizations or Public Entities Receiving Grants in 2004	288
Number of Non-Profit Organizations in San Diego County (as of 2004) <sup>1</sup>	10,974
Percent of San Diego County Non-Profits Served in 2004	3%
<sup>1</sup> <a href="http://www.sandiego.edu/soles/documents/Spotlight.pdf">http://www.sandiego.edu/soles/documents/Spotlight.pdf</a>	

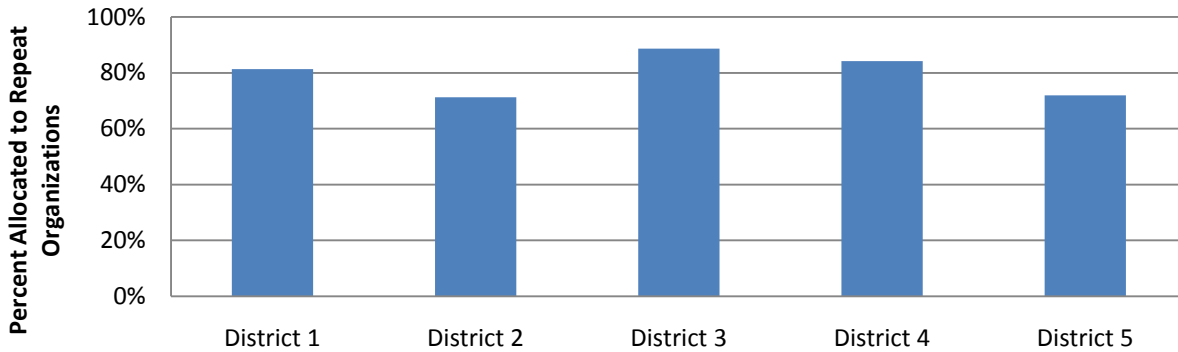
Some Supervisors have emphasized that the Community Projects funds are for one-time capital needs.<sup>5</sup> Chart 2 analyzes all of the organizations that have received funding in the fiscal years 2003/2004 through fiscal year 2008/2009. Organizations are classified as ‘repeat organizations’ if they receive funds more than once. It is clear from this chart that the majority of the organizations have received funding more than once. Chart 3 indicates that this trend is similar throughout all districts. Districts 2 and 5 have slightly lower percentage of grants going to repeat allocations, while District 3 has the largest percentage of grants going to repeat organizations.



<sup>4</sup> “A Spotlight on San Diego’s Third Sector” University of San Diego School of Education and Leadership. 2006. Available at: <http://www.sandiego.edu/soles/documents/Spotlight.pdf>

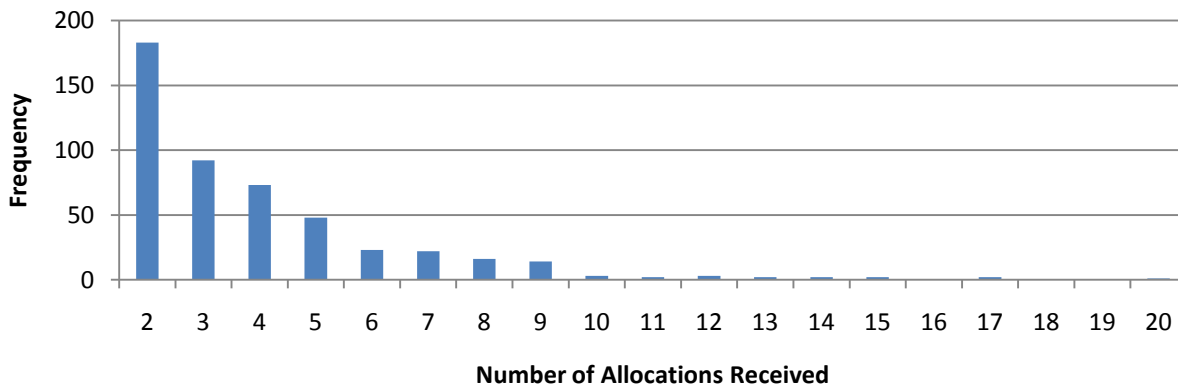
<sup>5</sup> Please see Appendix A.

**Chart 3: Allocations to Repeat Organizations  
FY 2003-2004 - FY 2008-2009**



Repeat allocations may be the result of a number of factors. It is possible that some projects may receive grant allocations in two or more stages. The organizations receiving these multiple stage grant allocations would then show up as repeat organizations. The histogram in Chart 4 indicates that much of the repeat organization group is comprised of organizations receiving two grants. More than 180 of the 488 organizations that have received repeat allocations have only received two grants total. However, there are many more organizations that have received grants with much greater frequency. Over two hundred organizations have received more than four separate grants. During the six year period examined, almost one hundred organizations have received six or more grants indicating that they have received on average more than one grant per year.

**Chart 4: Frequency of Allocations to Repeat Organizations  
FY 2003-2004 - FY 2008-2009**



There were instances of organizations receiving repeated grants in every district. The following is a selection of examples from each district that highlight this repeat allocation pattern. The purpose of these examples is not to pass judgment on any one allocation or any one organization. Rather, these examples show that organizations may have multiple grants for a variety of reasons.

<b>Table 6: Example of Repeat Organizations</b>			
<b>District 1</b>			
Recipient	Description	Date	Amount
I Love a Clean San Diego	Earth Day: Creek to Bay Cleanup	28-Jan-03	\$25,000
I Love a Clean San Diego	California Coastal Cleanup Day 2003 in San Diego County	12-Aug-03	\$10,000
I Love A Clean San Diego	Earth Day Creek to Bay Cleanup	10-Feb-04	\$30,000
I Love A Clean San Diego	California Coastal Cleanup Day, San Diego County	22-Mar-05	\$15,000
I Love A Clean San Diego	Earth Day Creek to Bay Cleanup (4th annual)	28-Feb-06	\$15,000
I Love A Clean San Diego	Creek to Bay Cleanup (5th annual) and Coastal Cleanup Day	20-Mar-07	\$30,000
I Love a Clean San Diego	Creek to Bay Clean Up (6th annual)	29-Jan-08	\$15,000
I Love A Clean San Diego	Creek to Bay Clean Up (7th Annual)	24-Feb-09	\$15,000

<b>Table 7: Example of Repeat Organizations</b>			
<b>District 2</b>			
Recipient	Description	Date	Amount
Ramona Pony Baseball	Build 10 dugouts, 10 bullpen pitching mounds, and a batting cage, and to install safety and security lighting and upgrade the wiring in the boardroom at Well Field Park in Ramona.	14-Jan-03	\$33,762
Ramona Pony Baseball	Demolish and replace 10 wooden bleachers with safe, steel seats and rails, and to renovate the infield of the 13 and 14 year-old baseball field at Wellfield Park.	6-Jan-04	\$71,717
Ramona Pony Baseball	Upgrade gates and fencing, add backstop extensions and safety guards, install a sandbox area with a shade trellis, and purchase and install a public address system for the baseball fields at Wellfield Park in Ramona.	18-May-04	\$30,050
Ramona Pony Baseball	Authorize Ramona Pony Baseball to use \$21,347 of previously awarded District Two Community Projects funds (FY 03-04) to upgrade their snack bar and board room building.	8-Feb-05	\$0
Ramona Pony Baseball	Purchase two batting cages and a play structure for Wellfield Park in Ramona.	20-Jun-06	\$41,338

**Table 8: Example of Repeat Organizations  
District 3**

Recipient	Description	Date	Amount
First Night Escondido	First Night Escondido for the Latino Stage at North County's annual New Year's Eve Celebration.	30-Sep-03	\$10,000
First Night Escondido	First Night Escondido for the Battle of the Bands competition, taking place during their New Year's Eve "Celebration of the Arts" extravaganza.	11-Jan-05	\$5,000
First Night Escondido	First Night Escondido to assist with costs associated with putting on their annual New Year's Eve "Celebration of the Arts Festival."	20-Jun-06	\$5,000
First Night Escondido	First Night Escondido for the First Night Escondido 2008 event.	15-May-07	\$5,000
First Night Escondido	14th annual New Year's Eve Celebration of the Arts	24-Jun-08	\$5,000

**Table 9: Example of Repeat Organizations  
District 4**

Recipient	Description	Date	Amount
Sun Yet Sen Chinese School	Sun Yet Sen Chinese School to secure a facility and subsidize low-income individual's education	29-Apr-03	\$15,000
Sun Yet Sen Chinese School	Sun Yet Sen Chinese School to secure a facility and subsidize low-income individual's education	5-Aug-03	\$15,000
Sun Yet Sen Chinese School	Sun Yet Sen Chinese School for program needs	21-Jun-05	\$15,000
Sun Yet Sen Chinese School	Sun Yet Sen Chinese School to purchase computers, printers, a copy machine, and audio/video equipment.	31-Jan-06	\$10,000
Sun Yet Sen Chinese School	Sun Yet Sen Chinese School for program needs.	20-Jun-06	\$25,000
Sun Yet Sen Chinese School	Sun Yet Sen Chinese School for program needs.	27-Feb-07	\$25,000
Sun Yet Sen Chinese School	Sun Yet Sen Chinese School for program needs.	11-Dec-07	\$30,000
Sun Yet Sen Chinese School	Educational programs	14-Oct-08	\$30,000
Sun Yet Sen Chinese School	School supplies	12-May-09	\$45,000



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**Table 10: Example of Repeat Organizations  
 District 5**

Recipient	Description	Date	Amount
Women's Resource Committee	Women's Resource Committee for the publication and distribution of the 4th Edition of the Women's Resource Guide	16-Sep-03	\$10,000
Women's Resource Committee	Women's Resource Committee to support the Hope for the Future Benefit Auction	1-Mar-05	\$5,000
Women's Resource Committee	Women's Resource Committee to help cover the costs of the Hope for the Future Benefit Auction event	28-Feb-06	\$5,000
Women's Resource Committee	Women's Resource Committee for the "Passport to Paradise" event to raise money to distribute the Women's Resource Guide throughout San Diego County	17-Apr-07	\$5,000
Women's Resource Committee	Women's Resource Committee to print and distribute the Women's Resource Guide	11-Dec-07	\$5,000

## POLICY RECOMMENDATIONS

In 2005, the San Diego County Grand Jury noted three specific recommendations in regards to the Community Projects Fund (CPF).<sup>6</sup> These recommendations include:

1. Documenting the Community Projects Fund program
2. Publicizing the availability of the funds to all organizations
3. Providing an annual listing of the recipients of the funds

In response, the County of San Diego noted that the CPF has been documented in the County's Operational Plan. The County also reported that the Supervisors disseminate information regarding the availability and allocations of the CPF through public Board meetings and minutes.

While these statements hold true, the San Diego County Taxpayers Association believes more should be done to increase accountability and transparency.

Consistent with the Grand Jury, we recommend documenting the Community Projects Fund program, specifically through adoption of a Board policy. It is important to note that some of these provisions are already in existence; nonetheless, they should be included in a formal Board Policy.

The policy shall:

1. Include a purpose for the Community Projects Fund program. Projects should benefit the general public; as such, funding shall not be allocated to organizations or entities and projects or programs that are exclusive or restrictive.
2. Specify that all recommendations for funding be approved by the full Board of Supervisors at a public meeting.
3. Provide for a single standardized application for each project, which is made available on the County of San Diego website with specified deadline(s), not more than quarterly except for extraordinary circumstances to be defined within the policy. The Community Enhancement Program application is one such template.
4. Require that recipients hold a legally tax exempt/not for profit status and be located or functioning within the County of San Diego.
5. Require that recipients maintain a governing body, or employ an administrator or staff that will be responsible for the expenditure of allocated funds.
6. Require that recipients present annual documentation of grant expenditures to the Chief Financial Officer/Auditor and Controller to be reviewed for compliance. If the recipient is found not to be in compliance, recipient shall return funds or balance of funds which are not documented in compliance within 30 days.

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<sup>6</sup> From the County of San Diego Grand Jury's website. Available:  
[http://www.sdcounty.ca.gov/grandjury/report04\\_05.html](http://www.sdcounty.ca.gov/grandjury/report04_05.html).

7. Require that recipients provide verifiable cost estimate(s) and a budget for project(s) or program(s).
8. Require that applicants submit full disclosure financial statements as part of the funding request. Statements must be submitted for the prior fiscal year, the estimated current fiscal year and the proposed fiscal year. They must cover all operating expenditures, capital acquisitions, revenues, and other sources of funding.
9. Specify that the County has the right to audit each financial record submitted to the Chief Financial Officer/Auditor and Controller.
10. Specify that funding is to be used for one-time expenditures and shall not be used for personnel or regular operations.
11. Require recipients to disclose prior funding received from the County of San Diego within the past five years, with a description of the project funded.
12. Require that all funding must be spent within one year of execution of agreement. Any funds remaining must be returned to the county 13 months after execution of the agreement. If a proposal calls for a 12-month project, and there are funds remaining at the end of the 12 months, the recipient should justify the rate of expenditure and provide a plan of action for completing the project with an amended budget and schedule or return the balance of funds.
13. Require that applicants submit historical organizational mission performance indicators and/or metrics as part of the funding request. Require that applicants submit performance indicators and/or metrics that will measure the outcome of the project being funded by the county as well as a report on the actual outcome of the project(s) or program(s).
14. Require that applicants provide a standardized credit line in any printed, visual or recording matter that credits the County of San Diego for its support. The following is an example of a credit line that might be utilized: "This project is funded in part by the County of San Diego." Credit shall not go to individual Supervisors.

Also consistent with the Grand Jury's recommendation, we recommend public posting of a consolidated list of fund recipients on the County of San Diego website within five (5) days of agreement being signed by parties. The name of the organization, description of project funded and dollar amount awarded shall be included.

## METHODOLOGY AND RESEARCH

The Clerk of San Diego publishes consolidated minutes for each Board meeting, called Statements of Proceedings (SOPs). The Supervisors recommended allocations during Regular meetings, Special meetings, and Planning and Land Use meetings. All of these SOPs were downloaded from the County website for automated analysis. Each SOP is about 30 pages long and there are approximately 40 Board meetings per year, so this five-year study consolidates nearly 6,000 pages. For FY 2003/2004 through FY 2006/2007, a computer program was written to search for allocations based on common organization features of SOPs and to analyze the results based on syntax. The program worked by searching titles within the Table of Contents for topics related to Community Projects. Once the program identified the end of the table of contents, it looked for the corresponding topics of interest. Each topic of interest was then analyzed to determine if it contains





allocations. If it did, the program used syntax to identify each allocation's amount, recipient, and funding district. This procedure was then repeated for each SOP.

The initial data was amended to include information regarding grants from fiscal years 2007/2008 and 2008/2009. This information was obtained from the County of San Diego under a public records request.

## APPENDIX A: DEFINITIONS OF THE COMMUNITY PROJECTS FUND

- County Supervisors Board meeting on February 1<sup>st</sup> 2005, Statement of Proceedings reads: “Community Projects Funding assists non-profit organizations in providing essential services to citizens of San Diego County. Reinvesting taxpayer money in these worthwhile organizations is a benefit to the children and all the communities of North County.”<sup>7</sup>
- Supervisor Slater-Price’s website states, “grant funding is intended to assist non-profit community organizations with one-time allocations of equipment, supplies, and capital improvements, or to assist with costs associated with holding events that demonstrate public good.”<sup>8</sup>
- Supervisor Cox’s website states, “funding for the FY 2009-2010 District 1 Community Projects program is intended to assist non-profit community organizations with one-time purchases of equipment and supplies, as well as to provide assistance for nonprofit community organizations making capital improvements.”<sup>9</sup>

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<sup>7</sup> Available at: [www.sdcounty.ca.gov/bos/agenda/sop/020105sop.doc](http://www.sdcounty.ca.gov/bos/agenda/sop/020105sop.doc)

<sup>8</sup> From Supervisor Pam Slater-Prices website, available at: <http://www.sdcounty.ca.gov/bos3/cpg.html>

<sup>9</sup> From Supervisor Greg Cox’s website, available: [http://www.sdcounty.ca.gov/bos1/news/d1community\\_projects.pdf](http://www.sdcounty.ca.gov/bos1/news/d1community_projects.pdf)

**APPENDIX B: A LIST OF ORGANIZATIONS AND THEIR CATEGORIZATIONS**

**Organizations Classified as ‘Parks’**

Alta Vista Gardens	Mission San Luis Rey
Aqua Hedondia Lagoon Foundation	Mission Trails Regional Park
Cactus Park	National Sports Center
California Coastal Coalition	Oceanside Ivey Ranch Park Association
Christmas Circle Community Park	Otay Valley Regional Park
City of San Diego Park & Recreation Department	Paradise Creek Educational Park, Inc
Department of Planning and Land Use	Quail Botanical Gardens
Department of Public Works	Ramona Parks & Recreation Association
Friends of Harbors, Beaches, and Parks, Inc. (Southern California Wetlands Recovery Project)	Rancho Buena Vista Adobe
Friends of the Powerhouse	San Diego County Department of Parks and Recreation
Friends of the Rancho Buena Vista Adobe	San Diego Friends of Parks and Recreation Foundation
Ivy Ranch Park Association, Inc.	San Diego River Park Foundation
Japanese Friendship Garden Society of San Diego	San Dieguito River Park JPA
La Jolla Park and Recreation, Inc	San Dieguito River Valley Conservancy
La Jolla Park and Recreation, Inc	San Dieguito River Valley JPA
Lakeside Soccer Fields	San Elijo Lagoon Conservancy
Lakeside Sports Complex	San Elijo Lagoon Nature Center Expansion
Mission Beach Recreation and Community Center at Santa Clara Point	San Luis Rey River Park
Mission Resource Conservation District	Southwest Wetlands Interpretive Association
	Stowe Trail



Sweetwater Regional Park	Valley Center Parks & Recreation District
Tijuana River Valley Sports Complex Concept Plan Project	Valley Center-Pauma Joint Use Fund
Valley Center Park Project	Volcan Mountain Preserve Foundation

**Organizations Classified as ‘Schools & Children’s Programs’**

Alliance Soccer	Boys & Girls Club of Inland North County
Alpine Mountaineers Pop Warner Football Association, Inc.	Boys & Girls Club of National City
American Youth Hostels, San Diego Council	Boys & Girls Club of North County
Angels Foster Family Agency	Boys & Girls Club of Oceanside
Aquatic Adventures	Boys & Girls Club of San Dieguito
AVID	Boys & Girls Club of San Marcos
Barnes Family Junior Tennis Center	Boys & Girls Club of San Marcos
Barrio Logan College Institute	Boys & Girls Club of Vista
Barrio Station	Boys and Girls Club of Del Mar
Big Brothers & Sisters of San Diego County	Boys and Girls Club of Encinitas
Border View YMCA	Buckheart Ranch
Borrego Springs Children's Center	Cajon Valley Union School District
Boys & Girls Club of Carlsbad	California International Young Artists Competition
Boys & Girls Club of Chula Vista	California State University San Marcos Foundation
Boys & Girls Club of East County	California State University, San Marcos
Boys & Girls Club of Greater San Diego	Camp Fire USA
Boys & Girls Club of Imperial Beach, Inc	Camp Pendleton Armed Services YMCA



Cardiff Soccer	Community Youth Athletic Center in National City
Carlsbad Educational Foundation	Connected Through Kids
Casa de Amparo	County Office of Education
Casa Familiar, Inc.	East County Family YMCA
Center for Children, San Diego	El Cajon Girls Softball
Center for Parent Involvement in Education	Elementary Institute of Science
Century Club Children's Charities	Emilio Nares Foundation
Challenge Air for Kids & Friends	Encinitas National Little League
Child Abuse Prevention Foundation of San Diego County	Fallbrook Union High School District
Child Abuse Prevention Foundation/Just in Time for Foster Youth	Fallbrook Youth Scholarships
Child Assessment Network North (CANN)	Family Literacy Foundation
Child Share	First 5 Commission
Chinese Institute of San Diego State University	Fletcher Hills Little League
Chinese School of San Diego	Foothiller Baseball Club Inc
Chula Vista Elementary School	Friends and Family Community Connection
Clairemont Hilltoppers Little League	Friends of Poway High Foundation
Class - Arts, Children, & Technology (A.C.T.)	Friends of San Pasqual Academy
Classics for Kids, Inc.	Friends of Scott Foundation
College of Borrego Foundation	Friends of SDSU Journalism
	Gary and Jerri-Ann Jacobs High Tech High
	Genesis Educational & Housing Foundation



Girl Scouts San Diego-Imperial Council, Inc	Kids Turn
Girls Incorporated of North San Diego County	La Cuna, Inc
Gompers Charter Middle School	La Jolla Firehouse YMCA
Granite Hills High School Athletic Booster Club	La Mesa National Little League
Greater San Diego After-School All-Stars	La Mesa Pony Baseball
Greater San Diego After-School All-Stars	La Mesa Spring Valley School District
Grom Project	Lake Murray Little League
Grossmont Union High School District	Lakeside American Little League
Harmonium, Inc	Lakeside Baseball Park
Helix Charter High School in La Mesa	Lakeside Girls Fastpitch Softball
Interscholastic Surfing Federation	Lakeside Longhorns Football and Cheer
Jamal Little League	Lakeside Pony Baseball
Jenna Druck Foundation	Lao Hmong Family Association
Jewish Family Service of San Diego	Lemon Grove Little League
Join Hands Save a Life	Lucky Waller Little League
Julian Center for Science & Education	Magdalena Ecke YMCA
Junior Achievement	Make-A-Wish Foundation of San Diego
Just In Time For Foster Youth	McGrath Family YMCA
Kearny Komet Foundation	Mission Valley YMCA
Kearny Mesa Little League	Monarch School
Kids Included Together (KIT)	Mountain Empire Little League
Kids Korps, USA	Mt. Helix Runnin' Rebels Pop Warner Football and Cheer
	Mt. Woodson Elementary Parent Teacher Association



National Network of Youth Ministries	Regents of the University of California, San Diego Cardiovascular Center
Nature School	
New Alternatives, Inc.	Reins
North County Child Study Center	Rolando Little League
Northmont Elementary PTA	Saint Stephen's Nursery School
Outdoor Outreach	San Diego Armed Services YMCA
Palomar College Foundation	San Diego Center for Children
Palomar YMCA	San Diego Community College District
Patriot Little League Baseball	San Diego County Office of Education
Peninsula Family YMCA Capital Improvement Program	San Diego Inner-City Games
Point Loma High School Foundation and Alumni Association	San Diego Safe Kids Coalition
Point Loma Nazarene University	San Diego State University Alumni Association
Presidio Little League	San Diego Sun Yet Sen Chinese School
Preuss School, UCSD	San Diego Triple Threat ballers
Pro Kids Golf Academy & Learning Center	San Diego Unified School District
Ramona Pony Baseball	San Diego Unified School District, Department of Physical Education, Health and Athletics
Rancho Bernardo Youth Soccer Association	San Diego Youth & Community Services
Rancho San Diego Norsemen Pop Warner football league	San Dieguito Alliance for Drug Free Youth
Regents of the University of California	San Dieguito Youth
Regents of the University of California (Birch Aquarium)	San Dieguito Youth Softball
	San Luis Rey Trojans
	San Pasqual Academy Foundation



Singing Hills Little League	University of California San Diego Foundation
So Kids Can Dream	University of San Diego
Social Advocates for Youth (SAY) San Diego	University of San Diego Hahn School of Nursing and Health Science
Spark Program	UTC Boys and Girls Club of San Diego
St. Clare's Home	Valley Center-Pauma Unified School District
STAR/PAL	Vietnamese Youth Alliance
Starlight Starbright Children's Foundation	Vision of Children Foundation
Straight From the Heart, Inc.	Voices for Children, Inc.
Strive/Second Chance	Walden Family Services
SummerQuest	Walter J. Porter Educational and Community Foundation
Sweetwater Education Foundation	YMCA Camp Marston in Julian
Sylvia's Place	YMCA of Escondido
Tecolote Youth Baseball	YMCA of San Diego County
The Children's Initiative	Youth to Youth Helpline
The North County Foster Parent Association	YWCA of San Diego County
Toby Wells YMCA	California Young Actors Conservancy
Torrey Hills YMCA	Children's Discovery Museum of North County
Trevors Toybox Corporation	Children's Museum of San Diego
Trinity Youth Services	Dancing After School
Turning the Hearts Center	Escondido Children's Museum
Twin Hills Little League	San Diego Junior Theatre
United Neighborhood Involved Together Youth (Unity)	





San Diego Junior Theatre

San Diego Youth Symphony and  
Conservatory

San Diego's Civic Youth Orchestra

Tri-City branch of Christian Youth  
Theater

Visual Arts Foundation and the BestFest  
San Diego Student Film Festival

Young Audiences of San Diego

**Organizations classified as 'Arts'**

101 Artist's Colony

A Reason To Survive (ARTS)

African American Music Foundation

Aircraft Carrier Museum Foundation

Applause! Applause!

Arts Off Broadway

Artsplash

Balboa Theatre Foundation

Bernardo Concerts Association

Black Storytellers of San Diego, Inc

Bonita Historical Society

California Ballet Association, Inc.

California Ballet Company

California Center for the Arts - Escondido

Chinese Historical Museum

Christian Community Theater

Chula Vista Cultural Arts Commission

City Ballet of San Diego

Civic Youth Orchestra, Inc.

Coastal Communities Concert Band  
Foundation

Combined Organization of the Visual  
Arts

Coronado Community Theatre, Inc

Coronado Historical Association and  
Museum of History & Art

Culture Shock

Cygnets Theatre Company

Del Mar Historical Society

Diversions Theatre

Diversions Theatre

Escondido Art Association

Escondido Arts Partnership

Escondido Charter High School

Evoke Dance

Fallbrook Art Association

Fallbrook Center for the Arts, Inc.



Fallbrook Historical Society	Motor Transport Museum in Campo
Fallbrook Music Society	Museum of Art
Fern Street Circus	Museum of Contemporary Art San Diego
Fern Street Community Arts Inc.	Museum of Man
Flying Leatherneck Historical Foundation	Natural History Museum
Flying Leatherneck Museum	New Americans Museum
Friends of the Arts	North Coast Repertory Theater
Jean Isaacs San Diego Dance Theater	Ocean Beach Historical Society
La Jolla Chamber Music Society	Oceanside Historical Society
La Jolla Playhouse	Olaf Wieghorst Museum and Western Heritage Center
La Jolla Symphony and Chorus	Old Globe Theatre
Lake Murray July 4th Music Fest	OnStage Playhouse, Inc
Lamb's Players Theatre	Pacific Southwest Railway Museum
Lux Art Institute	Patte Foundation
Lyric Opera San Diego	Pazzaz, Inc.
Mainly Mozart, Inc.	Performing Arts Workshop
Malashock Dance and Company	Playwrights Project
Maritime Museum Association of San Diego	Rancho Santa Fe Historical Society
MCRD Museum Historical Society	San Diego Air & Space Museum
Mingei International Museum	San Diego Archaeological Center
Mira Mesa Theatre Guild	San Diego Area Dance Alliance
Mojalet Dance Collective	San Diego Art Institute
Montezuma Valley Historical Society	San Diego Asian Film Festival



San Diego Asian Film Foundation	San Diego Symphony Orchestra Association
San Diego Automotive Museum	San Diego Women's Film Foundation
San Diego Center for Jewish Culture	San Dieguito Heritage Museum
San Diego Chamber Orchestra	San Marcos Historical Society
San Diego Children's Choir	Scripps Ranch Theatre
San Diego Children's Choir	Sledgehammer Theatre, Inc.
San Diego Chinese Historical Society & Museum	Starlight Theatre
San Diego Civic Light Opera Association	Stone Soup Theatre Company
San Diego Civic Youth Ballet	Story Arts, Inc
San Diego Dance Alliance	Sushi Performance and Visual Art
San Diego Dance Theater	The Antique Gas and Steam Engine Museum
San Diego Film Commission	Theatre & Arts Foundation of San Diego County
San Diego Film Commission	USS Midway Museum
San Diego Film Foundation	Valley Center Art Association
San Diego Guild of Puppetry	Valley Center Community Theatre
San Diego Historical Society	Valley Center Community Theatre
San Diego Master Chorale	Valley Center Historical Society
San Diego Model Railroad Museum	Valley Center-Pauma Unified Performing Arts Fund
San Diego Opera	Veteran Museum and Memorial Center
San Diego Opera Association	Vista Art Foundation
San Diego Performing Arts League	Vista Arts and Sculpture Foundation
San Diego Repertory Theatre	
San Diego Shakespeare Society	



Visual Arts Foundation

Westwind Brass

Wingtip Productions, Inc.

Women's History Museum

Women's History Museum & Educational Center

Women's History Reclamation Project, Inc.

**Organizations Classified as 'Health & Human Services'**

2-1-1 San Diego Coalition

A New Path

Able-Disabled Advocacy Inc

Access Center of San Diego, Inc

Accessible San Diego

Alliance Health Clinic

Alpha Project

Alzheimer's Association of San Diego County

Alzheimer's Association San Diego/Imperial Chapter

American Cancer Society, CA Division, Inc.

American Heart Association

American Lung Association of San Diego/Imperial Counties

American Red Cross San Diego/Imperial Counties Chapter

Angel's Depot

Arc of San Diego

Arthritis Foundation

Asian Pacific Islander Community AIDS Project

Asian Pacific Speech and Hearing Foundation

Auntie Helen's Fluff-N-Fold

Being Alive San Diego

Brother Beno Foundation

Burn Institute

Cancer Navigator

Cancer Survivorship: San Diego!

Casa San Juan

Charles Hulme Community Therapy Pool Committee, Inc.

Children's Dental Health Association of San Diego

Children's Hospital

Chula Vista Veterans Home Support Foundation

City Heights Family Health Center



Coalition on Children and Weight San Diego	Healthcare Education Research and Evaluation Foundation of Southern California
Community Health Improvement Partners (CHIP)	Howard House (San Diego Brain Injury Foundation)
Community Housing Works	Indian Health Council
Community Resource Center	Injured Marine Semper Fi Fund
Council of Community Clinics	International Rescue Committee, Inc
Elder Law and Advocacy	Kaiser Foundation Hospitals
ElderHelp of San Diego	Kaiser Permanente
Elite DVBE Network	La Maestra Community Health Centers
Elizabeth Hospice Foundation	Life Resource Network/Life Perspectives
EPIC Medics	LiveWell San Diego
Epilepsy Foundation of San Diego County	Mama's Kitchen, Inc.
Fallbrook Food Pantry	Mental Health Association in San Diego County
Fallbrook Senior Citizens Center	Mental Health Services (MHS)
Fallbrook Senior Citizens Service Club, Inc.	Mental Health Systems
Fallbrook Women's Resource Center	Mental Health Systems, Inc.
Family Health Centers of San Diego	Mental Health Systems, Inc.
Farm Bureau of San Diego County	Mercy Hospital Foundation
Fourth District Senior Resource Center	Mountain Health and Community Services
Friends of the Riford Center	Neighborhood Healthcare
George G. Glenner Alzheimer's Family Center	Neighborhood House Association
Health and Human Services Agency	North County Dental Task Force



North County Health Services	San Diego Business Health Care Connection
North County Lifeline Community Services	San Diego County Medical Society
North County Serenity House	San Diego Dental Health Foundation
Oceanside Senior Center	San Diego Domestic Violence Council
Oceanside Women's Resource Center	San Diego Epilepsy Foundation
Office of Emergency Services	San Diego Food Bank Corporation
Operation Homefront - San Diego Chapter	San Diego Hospice and Palliative Care
Ordinary Miracles Foundation	San Diego Hunger Coalition
Pacific Coast Chapter of the National Multiple Sclerosis Society	San Diego Rescue Mission
Pacific South Coast Chapter of the National Multiple Sclerosis Society	San Marcos Senior Citizens Center
Palomar Pomerado Health Foundation	San Ysidro Health Center
Paradise Valley Hospital	Scripps Mercy Emergency Department
Parkinson's Disease Association of San Diego	Scripps Mercy Trauma
Phoenix House of San Diego, Inc.	Second Chance Program
Pregnancy Resource Center	Senior Community Centers of San Diego
Rancho Bernardo Joslyn Senior Center	Serenity House
Rancho Santa Fe Seniors, Inc.	Serudj Institute of Effective Socialization
Reach Out	Sexual Assault Response Team (SART)
Saint Vincent DePaul Village	Sharp Memorial Hospital
San Diego Blood Bank Foundation	Silver Age Yoga
	St. Madeleine Sophie's Center
	St. Paul's Retirement Homes Foundation
	St. Stephen's Retirement Center



St. Vincent DePaul Village	Tradition One
Stepping Stone of San Diego	Trauma Intervention Programs of San Diego County
Toussaint Teen Villages of the St. Vincent de Paul Village	Vista Community Clinic
Townspeople	
Organizations Classified as Public Safety	
Alpine Firefighters Association	Richard J. Donovan Correctional Facility
Bonita-Sunnyside Fire Protection District	Rural Emergency Alliance
Crime Victims Fund	San Diego County Crime Stoppers
De Luz Volunteer Fire Department	San Diego County Deputy Sheriff's Foundation
Elfin Forest/Harmony Grove Volunteer Fire Department, Inc.	San Diego County Sheriff's Department
Fallbrook Fire Safe Council	San Diego Fire Rescue Foundation
Fallbrook Sheriff's Senior Volunteer Patrol	San Diego Rural Fire Protection District
Greater Valley Center Fire Safe Council, Inc	San Miguel Consolidated Fire Protection District
Greater Vista Fire Safe Council	San Pasqual Fire Department
Montezuma Valley Volunteer Fire Department	Scripps Ranch Fires Safe Council
Palomar Mountain Volunteer Fire Department	Serra Mesa Citizens Patrol
Ranchita Volunteer Fire Department	Victim Offender Reconciliation Program/Restorative Justice Mediation Program
Retired Senior Volunteer Patrol Program	Vista Fire Protection District
	Vista Fire Safe Council



**Organizations Classified as ‘Other’**

- |  |   |
|--|---|
| ACCION San Diego                               | Bravo San Diego                                   |
| Adams Avenue Business Association              | Broadway Heights Community Council                |
| Aguinaldo Foundation                           | Bronze Triangle Community Development Corporation |
| Alpine Branch Library                          | Cabrillo Festival, Inc                            |
| Alpine Chamber of Commerce                     | California Conference for Equality and Justice    |
| Alpine Community Center                        | California Institute for Smart Communities        |
| American Heritage Education Foundation         | California Space Grant Foundation                 |
| Anza Borrego Foundation and Institute          | California Wolf Center                            |
| Asian Business Association of San Diego        | Campanile Foundation                              |
| BAME Renaissance Inc                           | Campo Library                                     |
| Bayside Community Center                       | Capital Outlay Fund                               |
| Bayview Community Development Corporation      | Cardiff Botanical Society                         |
| BIOCOM/San Diego                               | Cardiff Chamber of Commerce/Cardiff 101           |
| Board of Supervisors Special Events Trust Fund | Cardiff Friends of the Library                    |
| Bonita Business and Professional Association   | Carlsbad Chamber of Commerce                      |
| Bonita-Sunnyside Library and Museum Project    | Carlsbad Chamber of Commerce                      |
| Bonsall Chamber of Commerce                    | Carlsbad Hi Noon Rotary Club Foundation           |
| Bonsall Community Center Association, Inc.     | Catholic Charities, Diocese of San Diego,         |
| Borrego Springs Chamber of Commerce            | Center for Community Solutions                    |
| Borrego Springs Library                        | Center for Injury Prevention                      |





Central Commercial District Revitalization Corp	City of La Mesa
Century Club for Military Appreciation Activities	City of National City
Chicano Federation of San Diego, Inc.	City of Poway
Chinese Consolidated Benevolent Association	City of San Diego
Christie's Place	City of Santee
Chula Vista Chamber of Commerce	City of Solana Beach
Chula Vista Community Collaborative	City of Vista
Chula Vista Downtown Business Association	Clairemont Women's Club
Chula Vista Host Lions Club	Coalition of Neighborhood Councils
Chula Vista Public Library Foundation	College Area Economic Development Corporation
Chula Vista Rotary Foundation	Committee of One Hundred
Citizen Diplomacy Council of San Diego	CommNexus San Diego
Citizen Diplomacy Council of San Diego	Community Catalysts of California
City Heights Business Association	Community Development Commission of National City
City Heights Town Council	Community Recovery Team Inc.
City of Chula Vista	Consensus Organizing Center
City of Coronado	Coronado Chamber of Commerce
City of Del Mar	Coronado Residential Association
City of Encinitas	Cougar Pass Road
City of Escondido	Council of Philippine American Organizations of San Diego County, Inc.
City of Imperial Beach	County of San Diego
	Del Mar Chamber of Commerce



Del Mar Community Connections	East County Fire Protection District
Del Mar Foundation	East Village Association
Del Mar Friends of the Library	Eastern San Diego County Junior Fair
Del Mar Friends of the Powerhouse	EcoFilmFest and Expo
Del Mar Garden Club	El Cajon Boulevard Business Improvement District
Del Mar Regional Chamber of Commerce	El Museo del Pueblo
Del Mar Television Foundation	Elfin Forest/Harmony Grove Town Council
Del Mar Village Association	Encinitas - La Costa Rotary
Department of Environmental Health	Encinitas Branch Library
Department of General Services	Encinitas Chamber of Commerce
Department of Media and Public Relations	Encinitas Coastal Rotary Club
Descanso Library	Encinitas Friends of the Library
Diamond Business Improvement District	Encinitas Historical Society
Disabled Businesspersons Association	Encinitas Historical Society
Discover Pacific Beach	Encinitas Lions Club Charities, Inc.
District Attorney	Encinitas Rotary Club
Dos Valles Garden Club	Encinitas Senior Foundation
Downtown Business Association of Escondido	Encinitas/La Costa Rotary
Downtown Encinitas MainStreet Association	Endangered Habitats Conservancy
Downtown Lions Club	Endangered Habitats League
Downtown San Diego Partnership	Episcopal Community Services
Dress for Success San Diego	Escondido Chamber of Commerce
	Escondido Community Foundation



Escondido Creek Conservancy	Finance General Government Group the Clerk of the Board
Escondido Historical Society	
Escondido Kiwanis Club	First Night Escondido
Escondido Library Endowment Foundation	First Night San Diego
Escondido Public Library	Fleet Internal Service Fund
Escondido Rotary Club & Foundation	Fox Canyon Neighborhood Association
Faith Based Community Development Corporation	Fraternity House Inc.
Fallbrook Area Visitors Bureau	FreePB.org
Fallbrook Beautification Alliance	Friends of Rancho Buena Vista Adobe, Vista, CA
Fallbrook Chamber of Commerce	Friends of Rose Canyon
Fallbrook Community Development Corporation	Friends of the 4S Ranch Library
Fallbrook Community Project	Friends of the Borrego Springs Library
Fallbrook Gem & Mineral Society	Friends of the Chula Vista Library
Fallbrook HealthCare Foundation	Friends of the Chula Vista Nature Center
Fallbrook Land Conservancy Foundation	Friends of the Del Mar Library
Fallbrook Rotary Club	Friends of the Encinitas Library
Fallbrook Sports Association	Friends of the Fallbrook Library
Fallbrook Village Association	Friends of the Malcolm X Library
Fellowship Center	Friends of the San Marcos Library
Filipino American Development Initiatives (FADI)	Friends of the Solana Beach Library
Filipino-American Humanitarian Foundation	Friends of the Valley Center Library
	Friends of the Vista Library
	Friends of the Vista Library
	Frontier Army of the Old West



Full Access & Coordinated Transportation	Hometown Efforts to Rescue our Endangered Society (HEROS)
Fund for Animals Wildlife Center in San Diego County	Horn of Africa
Fund for Animals Wildlife Rehabilitation Center	House of Mexico
Futures Associates, Inc.	I Love a Clean San Diego
Gaslamp Quarter Association	I-15 Diamond Gateway Chamber of Commerce
Gaslamp Quarter Historical Foundation	Identity Theft Resource Center
Gladiator School of Martial Arts and Boxing	Info Line of San Diego County
Gold Coast Classic	Inner City Business Association
Good Guys of Morgan Run	Interfaith Community Services
Goodwill Industries of San Diego County	International Community Foundation
Greater San Diego Business Association	International Humanities Center
Greater San Diego Chamber of Commerce	Japan Society of San Diego and Tijuana
Green Oak Ranch Ministries, Inc.	Jewish Community Foundation of San Diego
Helen Woodward Animal Center	Kensington Talmadge Community Association
Hidden Meadows Community Foundation	Kiwanis Club of Del Mar
Hillcrest Community Foundation	Kiwanis Club of Escondido Foundation
Hillcrest History Guild	Kiwanis Club of Greater Encinitas
Hilton Head Park Phase II Improvements	Kiwanis Club of Greater Encinitas Foundation
Historic Highway 80 Corporation	Kiwanis Club of Lake Murray
	Kiwanis Club of Tierrasanta
	Kiwanis International Foundation



Knights Baseball League	Miles Ahead
Kyoto Laureate Symposium	Mira Mesa Community
La Jolla Town Council	Mira Mesa Town Council
La Jolla Town Council Foundation	Mira Mesa Women's Club
La Mesa Adult Enrichment Center	Miracle League of San Diego
Latina/Latino Indigenous People Unity Coalition	Miss Vista Scholarship Pageant
LEAD San Diego, Inc.	Mission Beach Town Council
League of Women Voters	Mission Beach Woman's Club
Legacy Endowment	Mission Hills Business Association
Leucadia-Encinitas Highway 101 Mainstreet Association	Mission Hills Business Improvement District
Library Association of La Jolla	Mission Hills Main Street Foundation
Little Italy Association of San Diego	Mission Valley Community Council
Local Government Commission	Mission Valley Rotary Club
Local Initiatives Support Corporation	Moonlight Cultural Foundation
Logan Heights Family Health Center	Mothers Against Drunk Driving (MADD)
Lord's Gym Fitness Community Development Center	Mountain View Sports & Racquet Club
Luther View Apartment, Inc.	NAACP
MAAC Project	National City Chamber of Commerce
Mabuhay Alliance	National Council of La Raza
Maine Avenue Revitalization Association	National Ten Point Leadership Foundation
MainStreet Oceanside	Nature Festivals of San Diego County
Melody Foundation	Navy League of the United States, San Diego Council



Normal Heights CDC	Oceanside Community Service Television Group (KOCT)
Normal Heights Community Association	Oceanside Republican Women Federated
Normal Heights Cultural Council	Optimist Club of Vista
North County CERT	Optimist International Foundation
North County Community Services	Pacific Beach Community Development Corporation
North County Disabled Services, Inc.	Pacific Beach Community Foundation
North County Economic Development Council	Pacific Beach Community Foundation/ Pacific Beach Town Council
North County Inland Prevention Program	Pacific Beach Town Council
North County Interfaith Council	Pacific Beach Woman's Club
North County Solutions for Change	Pacific Life Holiday Bowl
North Park Community Association	Paradise Community Services
North Park Organization of Businesses, Inc	Partners for Community Access
North San Diego County Association of Realtors	Partnerships With Industry
NTC Foundation	Patriotic Hearts
Ocean Beach Antique Association	Patrons of the Prado
Ocean Beach Community Development Corporation	Pauma Valley Community Association
Ocean Beach Community Foundation	Peninsula Chamber of Commerce
Ocean Beach Mainstreet Association	People for Trees
Ocean Beach Town Council	Pine Valley Library
Ocean Blue Foundation	Poinsettia Center
Oceanside Chamber of Commerce	Point Loma Association
	Point Loma Rotary Club



Poway Historical and Memorial Society	Rancho Sante Fe Community Center
Project Wildlife	Rebuilding Together, San Diego
Promote La Jolla	Reche Community Club
Purple Cow and Friends	Redwood Village Community Council
Ramona Chamber of Commerce	Rock Bottom Foundation
Ramona Junior Fair Board	Ronald McDonald House Charities
Ramona Library	Rotary Club of Del Mar Foundation Trust
Ramona Wrestling Club	Rotary Club of Mission Bay Community Foundation
Rancho Bernardo Veterans Memorial Association	Sabre Springs Recreation Council/Carmel Mountain Ranch
Rancho Bernardo Business Association	Salvation Army of East San Diego County
Rancho Bernardo Community Council	Salvation Army of El Cajon
Rancho Bernardo Community Foundation	Salvation Army Ray and Joan Kroc Corps Community Center
Rancho Bernardo Historical Society	SAMAHAN Filipino American
Rancho Bernardo Veterans Memorial Association	San Diego Historical Society
Rancho Bernardo Veterans Memorial Association	San Diego Adaptive Sports Foundation
Rancho Coastal Humane Society	San Diego and Imperial Counties
Rancho Penasquitos Chamber of Commerce	San Diego and Imperial Counties
Rancho Penasquitos Town Council	San Diego Architectural Foundation
Rancho Santa Fe Community Center	San Diego Asian Business Association
Rancho Santa Fe Library Guild	San Diego Association of Governments
Rancho Santa Margarita y Las Flores Docents	San Diego Audubon Society
	San Diego Baykeeper



San Diego Bowl Game Association	San Diego Downtown Partnership
San Diego Business Education Foundation	San Diego EarthWorks
San Diego Business Education Foundation	San Diego East County Chamber of Commerce
San Diego Canyonlands	San Diego Environmental Foundation
San Diego Coastkeeper	San Diego Filipino-American Humanitarian Foundation, Inc
San Diego Convention & Visitors Bureau	San Diego Foundation
San Diego Council of Design Professionals	San Diego Foundation
San Diego Council of the Navy League	San Diego Futures Foundation
San Diego Council on Literacy	San Diego Hall of Champions
San Diego County Black Chamber of Commerce	San Diego Justice Foundation
San Diego County Citizens Against Lawsuit Abuse	San Diego LGBT Community Center
San Diego County Commission	San Diego North Chamber of Commerce
San Diego County Department of Animal Services	San Diego North Convention & Visitors Bureau
San Diego County Employees Charitable Organization (CECO)	San Diego North Economic Development Council
San Diego County Hispanic Chamber of Commerce	San Diego North Rotary
San Diego County Latino Association	San Diego Nutrition Council
San Diego County Library	San Diego Police Athletic Federation
San Diego County Veterans Baseball Club	San Diego Police Historical Association
San Diego Crew Classic	San Diego Police Officers Association
	San Diego Regional Asthma Coalition
	San Diego Regional Chamber of Commerce





San Diego Regional Economic Development Corporation	Skill Centers of America
San Diego Regional Energy Office	SoCal Dictionary Projects
San Diego Regional Technology Alliance	Soccer Club of Oceanside
San Diego Science Alliance	Solana Beach Chamber of Commerce
San Diego Soccer Club	Solana Beach Friends of the Library
San Diego Society of Natural History	Soroptimist International of Fallbrook
San Diego Society of Natural History/San Diego Natural History Museum	Soroptimist International of Fallbrook
San Diego Space and Science Foundation	South Bay Community Services
San Diego Telecom Council	South Bay Partnership Coalition
San Diego Tijuana Border Initiative	South Bay Pioneers
San Diego World Trade Center	South County Economic Development Council
San Diego Zoological Society	Southeastern Economic Development Corporation
San Marcos Chamber of Commerce	Southern Sudanese Community Center of San Diego
San Pasqual Foundation	Spay and Neuter Action Project (SNAP)
San Ysidro Business Association	Special Delivery San Diego
San Ysidro Chamber of Commerce	Special Olympics North San Diego
Santa Margarita Gun Club	Spirit of the Fourth, Inc.
Santa Margarita y Las Flores Docents	Spring Valley Chamber of Commerce
Save Our Heritage Organization	Sunshine Summit Volunteer Fire Department
SCORE	Supreme Council of the Somali Community
Scripps Charter Society	Surfrider Foundation
Sherman Heights Community Center	
Sierra Club	



Sweetwater Valley Civic Association	University Heights Community Association
Taiwanese American Foundation of San Diego	University Heights Community Development Corporation
Talmadge Maintenance Assessment District	University of San Diego Foundation
Technology Training Foundation of America	Uptown Partnership
TERI, Inc. (Training Education and Research Institute)	Urban Corps of San Diego
The Effect	US Green Building Council
The Pride of Vista Lions Club	US Submarine Veterans of World War II
The Rotary Club of Camp Pendleton	USO Council of San Diego
The Water Conservation Garden Authority	USS Ronald Reagan Host Committee
Tierra Miguel Foundation	Valley Center Chamber of Commerce
Tierrasanta Community Council	Veterans Association of North County (VANC)
Tierrasanta Foundation	Veterans Baseball of San Diego
Torrey Hills Community Coalition	Veteran's Memorial Association
Union of Pan Asian Communities	Veterans Memorial Center, Inc
Union of Pan Asian Communities	Veterans Museum and Memorial Center of Balboa Park
United Service Organizations, Inc.	Veterans of Foreign Wars, Post No. 1924
United States Institute of Amateur Athletics	Veterans Village of San Diego
United States Rugby Football Foundation	Vietnamese Federation of San Diego
United Way of San Diego County	Vista American Legion, Post #365
University City Community Association	Vista Foundation
	Vista Historical Society



Vista Optimist Foundation

Wildlife Research Institute

Vista Village Business Association

Women's International Center

Vote the Coast

Women's Resource Committee

Warner Springs Community Resource Center

World Foundation for Smart Communities

Warner Springs Estates Homeowners Association

Wounded Marine Careers Foundation

Water Conservation Garden Authority

Yellow Ribbon Suicide Prevention Program

Welcome Home Ministries

Zoological Society of San Diego

WILD COAST